

FIRST QUARTER RESULTS OF FISCAL YEAR-END 2020



PREMIUM PRODUCT, TIER 1 JURISDICTION,
HIGH QUALITY INFRASTRUCTURE

CHAMPION IRON 

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This presentation contains certain forward-looking information and statements within the meaning of applicable securities laws. The use of any of the words "expect", "anticipate", "continue", "estimate", "may", "will", "project", "should", "believe", "plans", "intends", "forecast" and similar expressions are intended to identify forward-looking information or statements. 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In this presentation, reference is made to the Company's Bloom Lake Iron Mine growth scenario and economic analysis. All information derived therefrom are not estimates or forecasts of metrics that may actually be achieved. Such information reflects internal projections used by management for the purposes of making capital investment decisions and for internal long range planning and budget preparation. Accordingly, undue reliance should not be placed on same. The recovery, reserve and resources estimates of Champion Iron's reserves and resources provided herein are estimates only and there is no guarantee that the estimated reserves or resources will be recovered. In addition, forward-looking statements or information are based on a number of material factors, expectations or assumptions of Champion Iron which have been used to develop such statements and information but which may prove to be incorrect. 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Our objective will be to proactively manage our capital program as it relates to operational success and fluctuating commodity prices with a priority to maintain financial flexibility and achieve our production guidance. Champion Iron will closely monitor the budget and financial situation throughout the year to assess market conditions and will quickly adjust budget levels or pace of development in accordance with commodity prices and available funds from operations. The forward-looking information and statements included in this presentation are not guarantees of future performance and should not be unduly relied upon. 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The historical mineral resources mentioned are strictly historical in nature and are non-compliant to National Instrument 43-101 mineral resources and mineral reserves standards, and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical mineral resources as current National Instrument NI-43-101 compliant.

All amounts are in Canadian dollars unless otherwise stated.

CONFERENCE CALL PARTICIPANTS

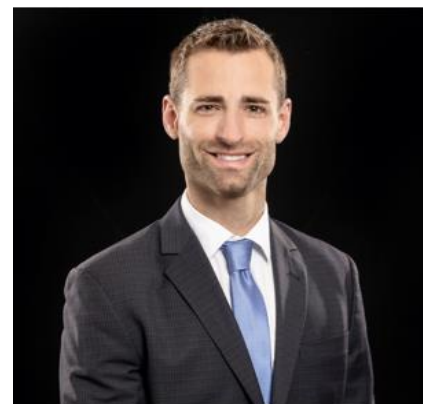
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2020 FIRST QUARTER HIGHLIGHTS

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5,105,100 WMT
ORE MINED



1,989,400 WMT
CONCENTRATE PRODUCED



\$54.3/DMT
TOTAL CASH COST



REVENUE \$277.9M
EBITDA \$166.9M

4,780,000 WMT
ORE MILLED

82.1%
RECOVERY

\$62.8/DMT
ALL-IN SUSTAINING COST

NET INCOME \$74.2M
\$0.09 EPS (63.2% BASIS)*

* May 29, 2019, QIO signed a binding letter of intent to acquire RQ's 36.8% equity interest

HEALTH & SAFETY

- No severe lost time injury reported
- Statistics in line with benchmark for open pit mining as set by ASPM
- Additional measures in place to train wave of new personnel arriving at site

QUEBEC IRON ORE + CONTRACTORS Financial year 2019-2020					BENCHMARK 2019
	Q1			YTD	
	April	May	June		
Lost Time Injury Frequency Rate (LTIFR)	8,57	0	5,15	4,28	3,38
Disability Injury Severity Rate (DISR)	2,85	0	18,02	6,85	9

*ASPM: Association paritaire pour la santé et la sécurité au travail du secteur minier <http://aspmine.qc.ca/>

ENVIRONMENT FOCUS

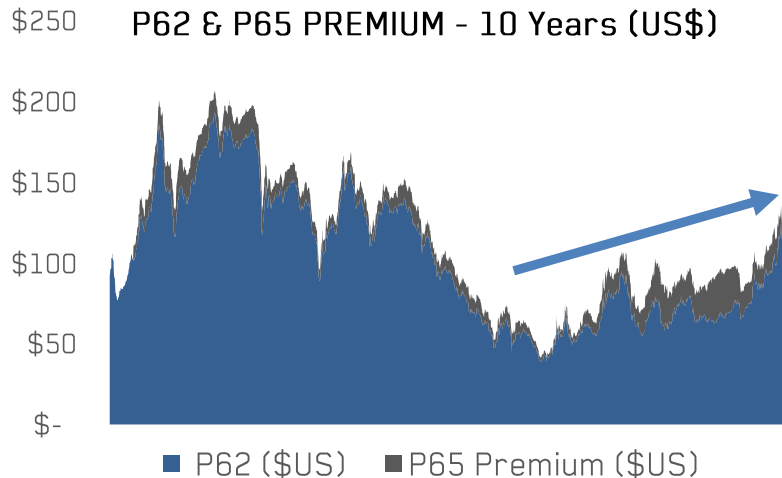
- No occurrence of major environmental issue in the quarter
- Accelerated coarse tailings containment dam rising
 - Maintain safe freeboard for broader variety of situations
 - Increase flexibility of tailings management ahead of organic growth plans
 - Will only impact timing of expected tailings related costs



INDUSTRY OVERVIEW

- Highest realized price since commissioning
- 100% unhedged
- Low freight realized in the period

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BLOOM LAKE OPERATIONAL RESULTS

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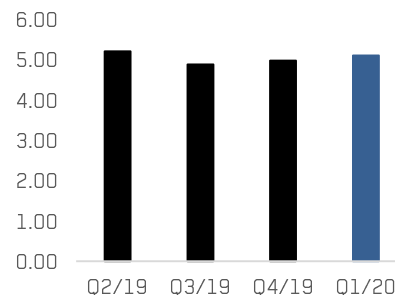
OPERATIONS OVERVIEW

- Record quarterly production in Bloom Lake history
- Initiatives aimed at improving short-term mine and plant reliability
- 2nd major planned shutdown completed in 6.5 days vs. 8 days in first shutdown
- Annual run rate of 7.96M tpa vs. nameplate capacity of 7.4M tpa

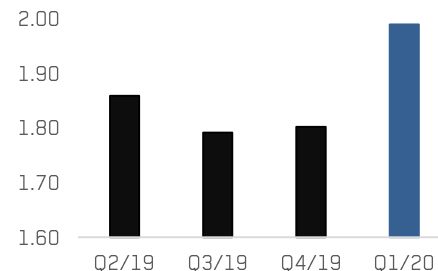
	Q2/19	Q3/19	Q4/19	Q1/20
Iron ore concentrate produced (Million wmt)	1.86	1.79	1.80	1.99
Iron ore concentrate sold (Million dmt)	1.93	1.71	1.74	1.91
Waste mined (Million wmt)	2.98	3.85	3.48	3.58
Ore mined (Million wmt)	5.21	4.88	4.98	5.11
Strip ratio	0.6	0.8	0.7	0.7
Ore milled (Million wmt)	4.96	4.53	4.75	4.78
Head grade Fe (%)	32.0	32.1	30.6	32.5
Recovery (%)	79.6	80.7	80.4	82.1
Fe (%)	66.6	66.4	66.3	66.2

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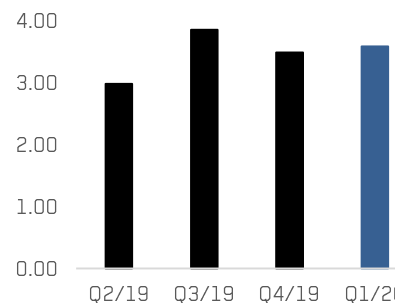
Ore mined (Million wmt)



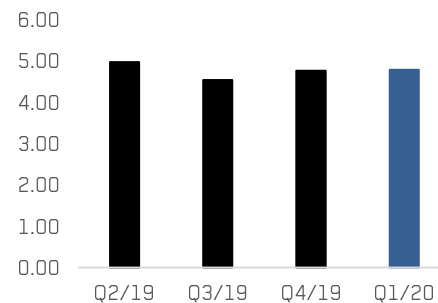
Iron ore concentrate produced (Million wmt)



Waste mined (Million wmt)

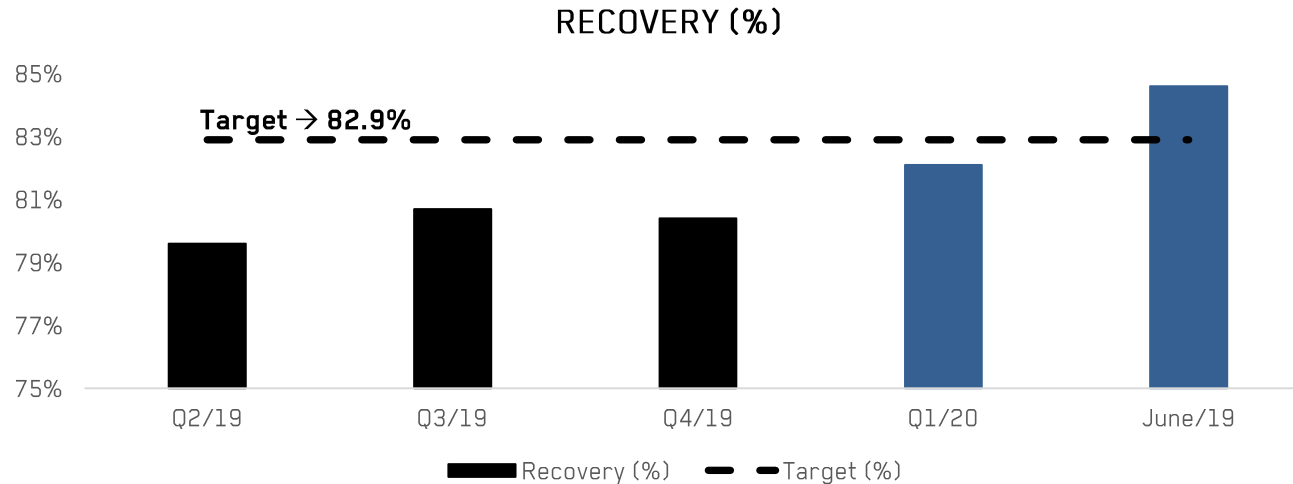


Ore milled (Million wmt)



FOCUS ON QUALITY CONTINUOUS IMPROVEMENT IN ORE RECOVERY

- Highest quarterly recovery in Bloom Lake history at 82.1%
- New record monthly recovery of 84.6% in June 2019
- Work programs continue to achieve target recovery of 82.9% consistently



FIRST QUARTER FINANCIAL RESULTS

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FIRST QUARTER FINANCIAL RESULTS

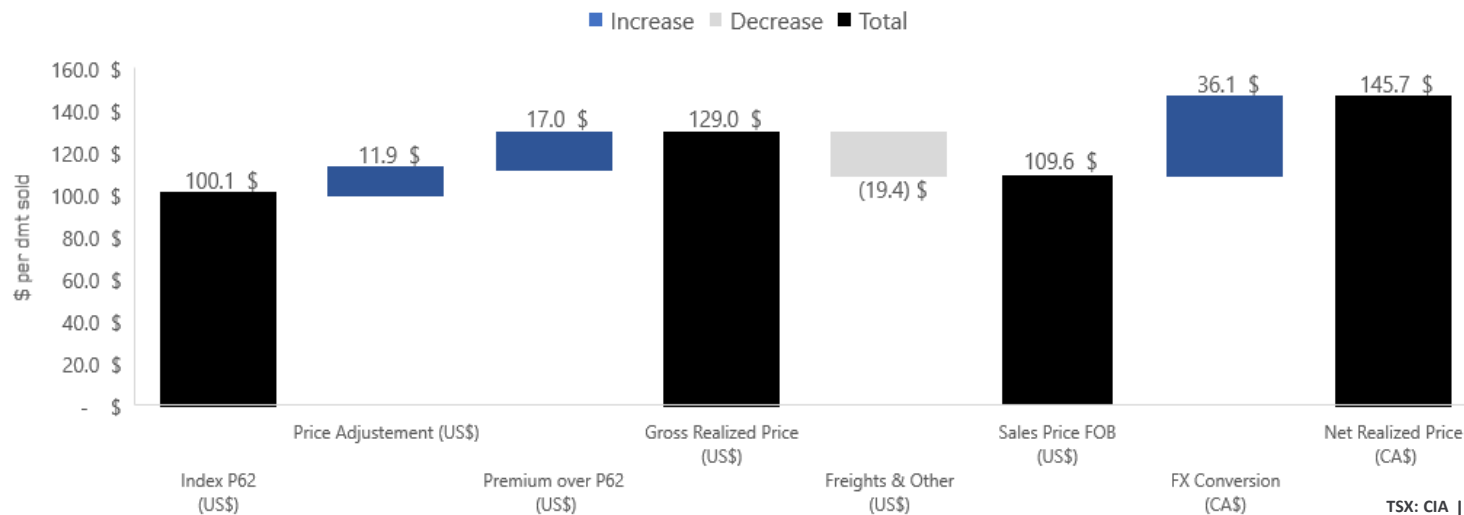
→ EPS negatively impacted by \$0.05 related to non-cash derivative instrument

Production Results	Q2/19	Q3/19	Q4/19	Q1/20
Iron ore concentrate produced (wmt)	1,858,300	1,791,300	1,802,000	1,989,400
Iron ore concentrate sold (dmt)	1,931,700	1,711,500	1,744,000	1,906,700
Financial Results (\$ MILLIONS)	Q2/19	Q3/19	Q4/19	Q1/20
Revenue	174.7	147.5	182.2	277.9
EBITDA	81.3	65.4	86.5	166.9
Operating profit	77.2	62.8	83.1	163.3
Net profit	67.5	31.2	28.2	74.2
Cash flow from operation	2.9	89.1	38.0	91.9
Earnings per share - basic (63.2% basis)	0.10	0.05	0.02	0.09
Net average realized selling price (per tonne)	90.4	86.2	104.4	145.7
Total cash costs (per tonne)	45.2	49.4	48.4	54.3
All-in sustaining costs (per tonne)	52.9	55.5	55.4	62.8
Cash operating margin (per tonne)	37.5	30.7	49.0	82.9
Cash operating margin (%)	41.5%	35.6%	46.9%	56.9%

HIGH-GRADE IRON ORE ATTRACTING HIGHER SELLING PRICE

- Highest realized price to date
- Strong premium of 17% for our material over P62 benchmark
- Lower premium offset by rising P62 benchmark price
- Benefit from low freight and advantageous FX in period

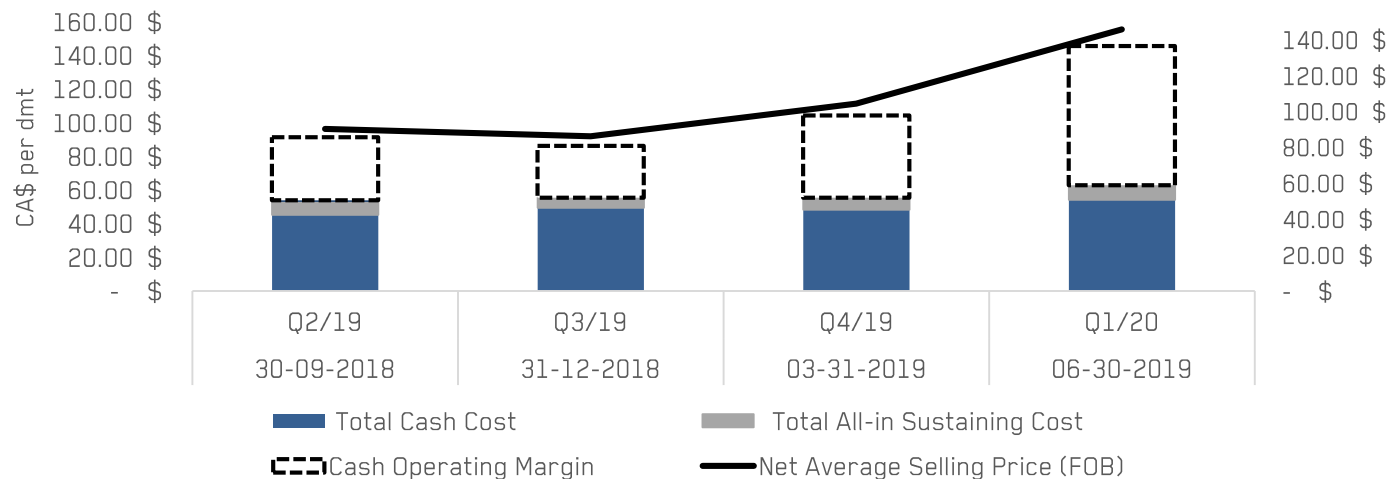
Q1/20 NET AVERAGE REALIZED SELLING PRICE



RECORD CASH OPERATING MARGIN

- Strong cash operating margin contributing to an EBITDA of \$166.9M, or EBITDA margin of 60% in Q1/20
- Cash operating margin up 69.2% compared to prior quarter

Cash Operating Margin per Tonne



IMPROVING BALANCE SHEET

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\$210.7 Million Cash & S-T Investments



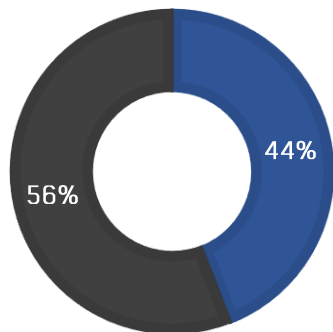
\$264.5 Long-Term Debt (Face Value)*



Net improvement of \$74.1 million since March 31, 2019

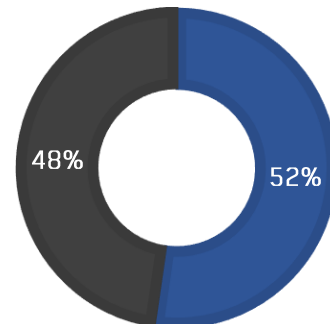
Q4/19

■ Cash & Working Capital ■ LTD Face value*



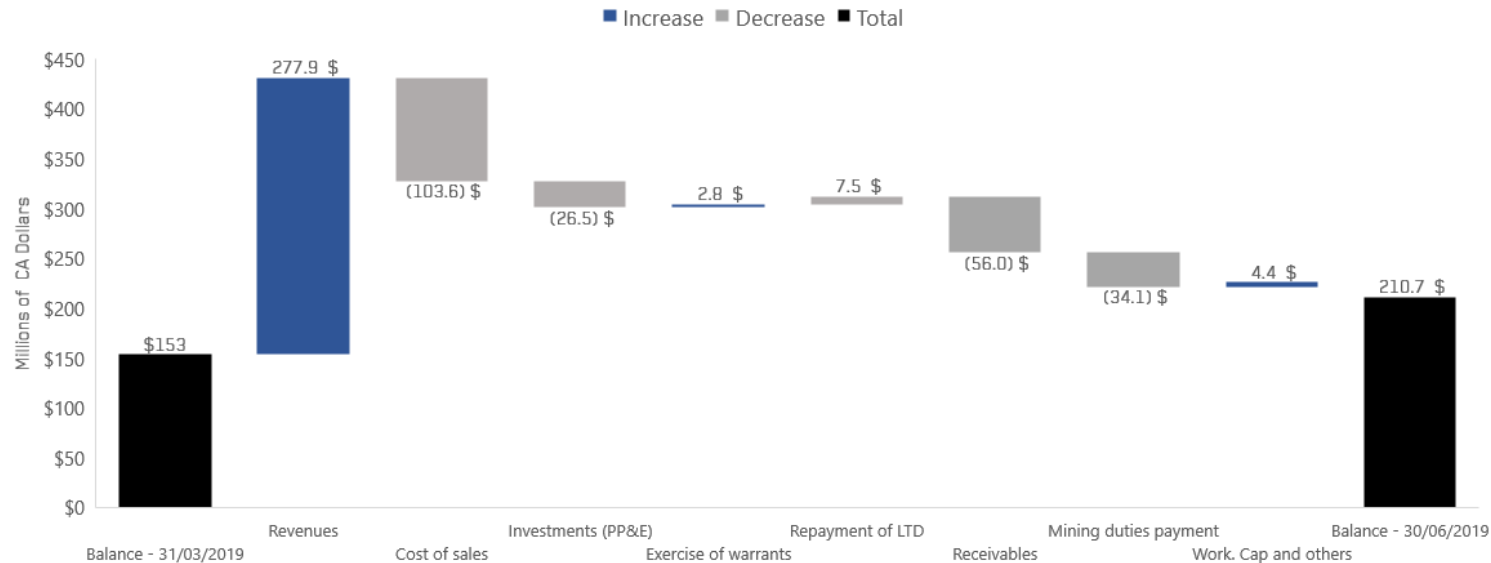
Q1/20

■ Cash & Working Capital ■ LTD Face value*



FIRST QUARTER CASH FLOW

- \$57.4M increase in cash quarter over quarter
- One-time payment of \$34.1M for mining duties for fiscal year-end 2019
- Increase in receivables of \$56M

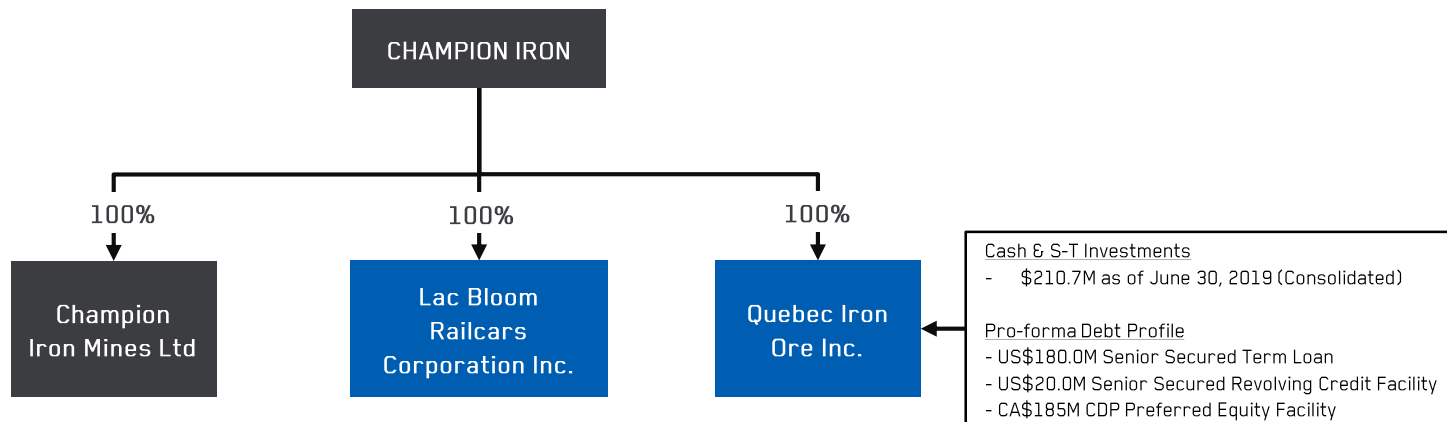


RECENT TRANSACTIONS UPDATE

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✓ Expect to close on recently announced transactions in Q2/20

- Transaction to acquire 36.8% of QIO from Ressources Quebec, resulting in 100% ownership
- Commitment for fully underwritten credit facility with Scotiabank and SocGen for US\$200M
- Caisse de dépôt et placement du Québec (CDPQ) preferred equity for C\$185M
- Plan to repay all existing debt facilities of US\$203M



PHASE II – STATUS UPDATE



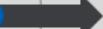
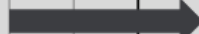



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PHASE II RAPID TIMELINE TO PRODUCTION

- Ongoing preparation of technical report (43-101)
- Report being prepared diligently by credible partners with conservative assumptions
- Strong economics, robust and realistic plan

- Initial \$68M budget being deployed
 - ✓ Ordered long lead time items
 - ✓ Engaged BBA as EPCM contractor
 - ✓ Launched detailed engineering
 - ✓ Hired key construction personnel

PHASES / EVENTS (CALENDAR PERIODS)	2019				2020				2021			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
 Initial \$68M work program approved												
Final funding consideration & approval												
Remaining construction work												
Mine fleet ordering and production												
Mine ramp-up												

THANK YOU TO OUR STAFF

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TSX: CIA | ASX: CIA

THANK YOU!

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