INVESTORS PRESENTATION MAY 2024



A RARE SOLUTION TO DECARBONIZE STEELMAKING



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All statements in this Presentation, other than statements of historical facts, that address future events, developments or performance that Champion expects to occur are forward-looking statements. These statements may include, but are not limited to, management's expectations regarding: the project to upgrade the Bloom Lake iron ore concentrate to a higher grade with lower contaminants to commercially produce a Direct Reduction ("DR") quality pellet feed iron ore, expected project layout, production metrics, technical perentium, project economics, capital expenditures, budget and financia; the study evaluating the re-commissioning of the Pointe-Noire Iron Ore Pelletizing Facility to produce DR grade pellets and its anticipated completion timeline; the cold pelletizing technology and related initiatives; the Kami Project's study, its purpose, including evaluating the potential to produce a Direct Reduction ("DR") quality pellet feed iron ore, expected environmental footprint, efficiencies and economic, capital expenditures, budget and financial metrics, technical parameters, project layout, flowsheet, permitting and approvals, available and planned infrastructure, expected environmental footprint, efficiencies and economic and other benefits and related ingagement with stakeholders and strategic partners; Bloom Lake's updated reserves and resources, ("EAFs") and focus on DR quality products; the shift in steel industry production metrics, technical grammeters, objectives, targets and expected rising demand for higher-grade iron ore products and related initiatives, objectives, targets and expected infinities and related initiatives, objectives, targets and expected instance ("EAFs") and flow of the province interview of the company's positioning in connection terview of the company's

DEEMED FORWARD-LOOKING STATEMENTS

Statements relating to "reserves" or "resources" are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described exist in the quantities predicted or estimated and that the reserves can be profitably mined in the future. Actual reserves and resources may be greater or less than the estimates provided herein.

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ADDITIONAL UPDATES

The forward-looking statements in this Presentation are based on assumptions management believes to be reasonable and speak only as of the date of this Presentation or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements. Champion cautions that the foregoing list of risks and uncertainties is not exhaustive. Investors and others should carefully consider the above factors as well as the uncertainties they represent and the risks they entail.

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Certain financial measures used by the Company to analyze and evaluate its results are non-IFRS financial measures. Each of these indicators is not a standardized financial measures under the IFRS and might not be comparable to similar financial measures used by other issuers. These indicators are intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The non-IFRS and other financial measures included in this Presentation are total cash cost and adjusted earnings per share ("EPS"). When applicable, a quantitative reconciliation to the most directly comparable IFRS measures is provided in note 21 - Non-IFRS and Other Financial Measures of the Company's Management's Discussion and Analysis for the three-month and nine-month periods ended December 31, 2023 available on SEDAR+ at www.sedarplus.ca, the ASX at www.sedarplus.ca, the sedarplus.ca

TECHNICAL REPORTS AND QUALIFIED PERSON

On August 22, 2023, Champion announced the updated mineral resource and reserve estimates for Bloom Lake reported in the technical report prepared pursuant to National Instrument 43-101 – Standards of Disclosure for Mineral Projects ("NI 43-101") and Chapter 5 of the ASX Listing Rules entitled "Mineral Resources and Mineral Reserves for the Bloom Lake Mine, Fermont, Québec, Canada" by BBA Inc., SRK Consulting (U.S.), Inc., Soutex and Quebec Iron Ore Inc. dated September 28, 2023 and filed on October 3, 2023 (the "2023 Technical Report"). Champion is not aware of any new information or data that materially affects the information included in the 2023 Technical Report and confirms that all material assumptions and technical parameters underpinning the estimates in the 2023 Technical Report is available on SEDAR+ at www.sedarplus.ca.

On January 30, 2024, Champion announced the results of the Kami Project study (the "Kami Project Study"). Champion is not aware of any new information included in the Kami Project Study and confirms that all material assumptions and technical parameters underpinning the estimates in the Kami Project Study continue to apply and have not materially changed. The Kami Project Study will be filed on SEDAR+ at www.sedarplus.ca within 45 days of January 30, 2024.

Mr. Vincent Blanchet, P. Eng., Engineer at Quebec Iron Ore Inc., the Company's subsidiary and operator of Bloom Lake, is a "qualified person" as defined by NI 43-101 and has reviewed and approved, or has prepared, as applicable, the disclosure of the scientific and technical information contained in this Presentation and has confirmed that the relevant information is an accurate representation of the available data and studies for the relevant projects. Mr. Blanchet's review and approval does not include statements as to the Company's knowledge or awareness of new information or data or any material changes to the material assumptions and technical parameters underpinning the 2023 Technical Report or the Kami Project Study. Mr. Blanchet is a member of the Ordre des ingénieurs du Québec.

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Reference to P62: Platts TSI IODEX 62% Fe CFR China; P65: Platts IO Fines 65% Fe CFR China.

This Presentation has been authorized for release to the market by the CEO of Champion, David Cataford.

All amounts are in Canadian dollars unless otherwise stated.

Specific forward-looking statements are included in slides 1, 3 to 6, 8 to 10, 12, 14, 16, 17, 19, 21 to 27 and 29

CORPORATE OVERVIEW

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LARGEST PUBLICLY LISTED PURE-PLAY HIGH-GRADE IRON ORE PRODUCER GLOBALLY



ightarrow 2nd largest hub of high-grade exports globally



ightarrow 9.1% management ownership¹



ightarrow Cumulative investments at Bloom Lake >US\$4.5B

CO₂

ightarrow Committed to GHG reduction of 40% by 2030 and carbon neutrality by 2050



Source: Champion Iron Limited Note: ¹ Management ownership including board of directors as of April 19, 2024





BLOOM LAKE ჽ

A GLOBAL SOLUTION FOR THE TRANSITIONING STEEL INDUSTRY



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HIGH PURITY IRON ORE \rightarrow A SOLUTION FOR GREEN STEEL

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THE STEEL INDUSTRY WILL NEED TO ADAPT TO LIMIT EMISSIONS

Mining Freight Steel (7.2%) 1% 2% Industrial energy consumption (24%) Agglomeration 12% Agriculture, forestry and soil management 18% Waste Reduction and 3% Smelting Chemicals 85% (2%) Industry Poso transportation (13%) 5% Cement soortation (16%) (3%) Power 73% Energy consumption in buildings (18%)

→ The steel industry produces more than 7.2% of global CO₂ emissions¹

STEEL IS CRITICAL TO ENABLE DECARBONIZATION

→ Under the Accelerated Energy Transition (AET) of 1.5°C, over 3.5 billion additional tonnes of steel will be required by 2050, representing over 50% of the total material used across infrastructure and related applications

GLOBAL VOLUME OF MATERIAL REQUIRED TO REACH AET 1.5 ACROSS SELECT ENERGY TRANSITION APPLICATIONS¹



Canada will need an additional 113Mt of steel by 2050 to reach net zero targets

Sources: Champion Iron Limited, Wood Mackenzie

Note: ¹ Only includes other minerals/metals associated with this study. Structural EV = automotive frames/bodies. Volume estimates are subject to change based on intensity and technology assumptions which will change over time.

GOVERNMENTS SUPPORTING THE GREEN STEEL TRANSITION

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LOCAL SUPPORT

→ Québec & Labrador and Newfoundland listed high-purity iron ore on their critical minerals lists, joining other minerals such as copper, nickel and cobalt

GLOBAL ALIGNMENT TO INCREASE DEMAND FOR GREEN STEEL

- → At COP28, several countries, including Canada, Germany, UK and US, pledged to procure green steel for public infrastructure construction, which is responsible for 25% of global construction revenue
- → Europe's Carbon Border Adjustment Mechanism (CBAM), which initiated its first phase in 2023, aims to address carbon leakage for raw materials, including steel
- → USA, Canada, Australia and Latin America announced public consultations and measures to introduce a mechanism similar to CBAM

CHAMPION'S POSITIVE IMPACT

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Source: data by Minespans by McKinsey, Wood Mackenzie

Notes: Direct Reduced Iron (DRI) is an intermediate form of processed iron (Direct Reduced pellets) used in green steelmaking, specifically in Electric Arc Furnaces (EAFs). Elevated silica & alumina levels increase slag formation in EAFs, which is difficult to remove |¹ - 0.3 t using hydrogen and -1.0 t using natural gas | ² Based on data from Wood Mackenzie; Champion's iron ore concentrate induces significant slag reduction and energy efficiency in the blast furnace

1.5°C pathway crude steel production by technology mix (Million tonnes annually and market share)



- → To decarbonize the steel industry, a material transition away from BF-BOF, utilizing coal, to EAF is to occur by 2050
- → Due to limited availability of scrap steel, traditionally used in EAFs, high-quality DRI will be required to complement and supplement the industry`s supply chain to achieve the emission reduction targets in line with the 1.5°C pathway
- → DRI-EAF steelmaking is expected to increase in market share from 5% to 25% by 2050
- → With several DRI-EAF projects under construction,
 global DR quality iron ore demand is expected to
 be at a deficit of more than 100 Mtpa by 2031³

High purity iron ore is to be required across all steelmaking methods to reduce emissions

Sources: Champion Iron Limited, Minespans data

Notes: ¹ Submerged Arc Furnaces | ² Carbon capture, utilization and storage I ³McKinsey & Company (The Resilience of Steel: Navigating the Crossroads)

MATERIAL DEMAND INCREASE FOR HIGH PURITY IRON

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Cumulative historical production¹



Demand for Direct Reduction (DR) pellets by 2050, required in DRI-EAF steelmaking, is expected to be 6X the cumulative historical production



The steel industry's transition to DRI-EAF steelmaking will require an additional 348 Mtpa of high purity iron by 2050², equivalent to an additional ~40 average scale mines

Sources: Champion Iron Limited, Minespans data, Midrex World Direct Reduction Statistics, 2021

Notes: ¹ Cumulative historical production estimated from 1970-now; estimated DR pellet demand prior to 1970 of 1 Mtpa | ² High purity iron defined as Fe > 65% and combined alumina and silica < 5.5%

SUMMARY OF IRON CONTENT AND GANGUE CONTENT



Champion's concentrate reduces emissions in BF/BOF steelmaking

Proven ability to produce DR grade pellet feed enables Champion to engage with DRI/EAF steel makers



Sources: Champion Iron Limited, Wood Mackenzie data ; Tesla's 2022 car production; Cars registered by NYC residents as per www.nyc.gov and <u>www.streetsblog.org</u>; Tesla' Inc.'s car production in 2020 as per backlinko.com | Notes: ¹ Phase II expected nameplate capacity of 15 Mtpa | ² Assumes 4,600 Kg of CO2 eq per vehicle/year (Source: US Environmental Protection Agency and Natural Resources Canada). BF/BOF reduction assumes a ratio of 1.5t of iron ore concentrate per tonne of steel produced and a reduction emission of 9.6% for Champion's 66.4% Fe (as per FY21 results) compared to 58% Fe (Based on Wood Mackenzie estimate of 8% reduction for P65 vs. P58). DRI/EAF steel making route assumes 1.47 tonne of pellet feed concentrate per tonne of steel produced.

PROVIDING A GLOBAL SCALE SOLUTION

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CHAMPION CONTROLS ONE OF THE LARGEST RESERVES AND RESOURCES CAPABLE OF PRODUCING HIGH-GRADE IRON ORE, INCLUDING POTENTIAL ACCESS TO RENEWABLE POWER AND AVAILABLE INFRASTRUCTURE



Sources: Wood Mackenzie, Corporate Reports, PFS Studies, Public Information (can include estimates).

Notes: Billion Metric tonne reserves; Resources are estimated on a Measured, Indicated, and Inferred Basis. Global snapshot is not exhaustive |¹ Port capacity estimate could not be reasonably identified |² Port not yet constructed |³ Port not yet constructed | ⁴ Rest of Canada data is not exhaustive (Mont Wright, Carol Lake, Fire Lake, Baffinland) |⁵ Simandou includes Blocks 1-4 |⁶ Spare port capacity estimated; Green-40+, Yellow-20-39, Red-0-19 |⁷ Champion Iron reported distance from Bloom Lake to Pointe Noire.

Sources: Champion Iron Limited, Wood Mackenzie 2020 data Notes: ¹ Scope 1 emission reduction based on calendar year 2022 results |² Scope 3 stops at Third Party Port and Transport Fees Downstream but excludes BOF supply / Iron ore supply;

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- LOW IMPACT LOCALLY & SCALEABLE POSITIVE IMPACT GLOBALLY CHAMPION IRON
- ightarrow Canadian high-purity iron ore is produced with one of the lowest carbon intensities globally
- → A complete transition of Bloom Lake's 15 Mtpa nameplate capacity to DRPF quality iron ore could reduce nearly 9.7Mt of CO₂ eq/year in the steelmaking process, representing over 100 times the emissions generated by our Company



CHAMPION IRON RECENT RESULTS



SETTING NEW PRODUCTION RECORDS AT BLOOM LAKE

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- → Record iron ore concentrate production of 14.2M wmt in FY24, representing 95% of Bloom Lake's expanded nameplate capacity of 15 Mtpa
- → Analyzing investments required to increase production at Bloom Lake beyond 15 Mtpa over time





- → Slower than anticipated ramp-up in railway services resulted in the inability to haul all the iron ore concentrate produced in recent periods with 2.7M wmt stockpiled as of March 31, 2024
- → The Company continues to seek improvements from the rail operator to receive contracted haulage services to ensure that Bloom Lake's production, as well as iron ore concentrate stockpiled at Bloom Lake, is hauled over future periods

Note: ¹ FY2019 reflects Bloom Lake's commissioning year

OPTIMIZING COST STRUCTURE





- → FY2024 results: Continued to optimize operating costs metrics, with a total cash cost¹ of \$75.9/t
- → The Company expects its cash cost per tonne to benefit from several factors in the near-term, including:
 - Reduced utilization of contractors as the Company fills vacant positions
 - Increase in infrastructure reliability with a continued focus on optimizing operations

Sources: Champion Iron Limited, Statistics Canada

Notes: ¹ Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 |² FY2019 reflects Bloom Lake's commissioning year |³ Sourced from Statistics Canada, Industrial product price index (IPPI) in January 2014 at 94.0, and March 2024 at 125.6



Competitive cost profile, adjusted for VIU, compared to global iron ore producers despite recent transitional costs required for Bloom Lake's ramp-up, expanded capacity and current high-grade quality premium at a historical low level

Notes: ¹ Cost curve by Wood Mackenzie for calendar period Q1/2024, converted to CAD at Q1/2024 average USD/CAD rate of 1.348 according to S&P Capital IQ |² 50th percentile cost as of Q1/2024, compared to Q3/2020 of US\$30/dmt. Data provided by Wood Mackenzie.

ROBUST FINANCIAL RESULTS AND BALANCE SHEET

→ Robust financial results and liquidity, positioning the Company to diligently consider growth opportunities while continuing its capital return strategy

BALANCE SHEET AS AT DECEMBER 31, 2023 **\$387.4M** Cash and cash equivalents \$228.0M Working capital ^{1,2} \$549.5M Short-term & Long-term debt³ Cash net of debt of \$65.9M⁴ \$550.3M Available & undrawn loans⁵ Five semi-annual dividends of \$0.10 per share declared to date The Company expects its liquidity position to gradually benefit from the sales of the 2.7M wmt⁷

of iron ore concentrate stockpiled at Bloom Lake



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Notes: ¹ Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at the page 2 of this presentation |² Receivables: \$181.2M; Prepaid expenses and advances: \$47.4M; Inventories: \$284.1M; accounts payable and other : (\$244.3M); Income tax payable: (\$40.4M) | ³ Short-term and long-term debt face value includes US\$230M term loan, US\$85.2M from Caterpillar Financial Services, \$75M from FTQ and \$57.6M from Investissement Québec | ⁴ Including working capital | ⁵ Undrawn loans included US\$400M revolving facility and US\$16M from Caterpillar Financial Services |⁶ FY2019 reflects Bloom Lake's commissioning year |⁶ As of December 31, 2023 |⁷ As of March 31, 2024

PRODUCT DEVELOPMENT AND GROWTH INITIATIVES



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ightarrow DE-RISKING A VAST PROJECT PORTFOLIO REQUIRED FOR THE GREEN STEEL SUPPLY CHAIN

PRODUCTS OPTIMIZATION



UPGRADE BLOOM LAKE

Concentrator(s) to Direct Reduction Pellet Feed (DRPF) quality iron ore



MINING VOLUME INCREASE

BLOOM LAKE → BEYOND 15 MTPA Significant mineral resources creating opportunities beyond LoM



POINTE-NOIRE PELLET PLANT Study to rebuild and produce DR grade pellets





COLD PELLETIZING Invested and collaborating with Binding Solutions Limited ("BSL")



CLUSTER II Sizeable opportunity comparable in scale to Simandou Block 3 & 4¹

Project underway to upgrade the Phase II plant, from 66.2% to 69% Fe, to produce 7.5 Mtpa of DRPF quality iron ore, expected to attract significant additional pricing premium

PROJECT MILESTONES

- → In connection with the positive findings of the DRPF Project study released in January 2023, the Company advanced work programs to protect the Project schedule and provided a final investment decision in January 2024
- → Project advancing as planned, including a cumulative investment of \$59.9M as of December 31, 2023, with commissioning expected in calendar H2/2025, subject to key construction milestones to be completed in mid-2024
- \rightarrow Project milestones to date include:
 - Initiated procurement activities for long lead items
 - ✓ Received allocation of hydroelectric power
 - ✓ Advanced detailed engineering



	C\$	US\$
Capex	\$470.7M	\$351.3M
Net Present Value ("NPV")	Pre-tax NPV _{8%} of \$1230.1M After-tax NPV _{8%} of \$738.2M	Pre-tax NPV _{8%} of \$918.0M After-tax NPV _{8%} of \$550.9M
Internal Rate of Return ("IRR")	Pre-tax IRR of 30.1% After-tax IRR of 24.0%	



KAMI PROJECT \rightarrow ACCESS TO INFRASTRUCTURE



KAMI PROJECT

- → Sizeable high-purity iron resource, significantly de-risked by the Project's previous owners
- → Strategically located near available infrastructure only a few kilometers southeast of Bloom Lake in the province of Newfoundland and Labrador
- Expected access to hydroelectric power
- → Mining friendly jurisdiction with a long history of supporting iron ore operations
- → Benefits from permitting work
 completed by the previous owner

KAMI PROJECT \rightarrow STUDY HIGHLIGHTS

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Kami Project study evaluated the production of **9.0M wmt per year of DR grade** pellet feed iron ore at above 67.5% Fe



Project is estimated to require a **48-month construction period** and have **a life of mine of 25-years**



Project flowsheet to rely on proven technologies



Potential to access the same rail and port infrastructure as Bloom Lake



Project is designed to register an **industry leading position for emission intensity per tonne** of high purity iron ore concentrate produced



- → Positive findings of the study, resulting in after tax economics of:
 - Base case NPV of \$541M and IRR of 9.8%
 - 3-year trailing prices NPV of \$2,195M and IRR of 14.8%
- → Completion of the study enables the Company to work on strategic partnership opportunities prior to considering a final investment decision



PROJECT ECONOMICS	BASE SCENARIO		3-YEAR TRAILING PRICE SCENARIO ³			
	С\$	US\$	C\$	US\$		
P65 Index price assumption ¹	156.0/t	120.0/t	197.9/t	152.2/t		
	PRE-TAX					
NPV8% (\$M)	1,482M	1,140M	4,034M	3,103M		
IRR (%)	12.1%		18.0%			
	AFTEF	R-TAX				
NPV8% (\$M)	541M	416M	2,195M	1,688M		
IRR (%)	9.8%		14.8%			

CAPEX AND OPEX	C\$	US\$
Initial Capex (M)	3,864	2,972
C1 Total Cash Cost per dmt ²	76.1	58.5
Total All-in Sustaining Costs per dmt (AISC) ²	89.5	68.9

Source: Champion Iron Limited I Notes: ¹ Project economics derived from (i) P65 index and Iii) an additional premium for DR grade quality iron ore |² Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at the page 2 of this presentation |² Including CSR and miscellaneous I³ Based on calendar year 2021 to 2023 I See disclosure page for statement regarding the Kami Project Study

KAMI PROJECT

- → Kami Project's expected capital intensity of US\$331/wmt of production capacity is competitive with recently completed high-grade concentrate greenfield projects' capital intensity average of US\$328/wmt¹
- → Recently completed project's capital intensity implies a replacement value for Bloom Lake of nearly US\$5B, equivalent to C\$12.3/share, without consideration for other assets in the Company's portfolio²



High-grade iron ore projects, critical for the green steel transition, require significant capital investments

Sources: ¹ Wood Mackenzie data and public company filings; Capital intensity per tonne presented in wet metric tonnes, based on the last trailing five-year average production of projects, excluding direct shipping ore (DSO) projects and Bloom Lake Phase I and Phase II, and based on expected nameplate capacity for projects in commissioning I² Based on 15M wmt per year, C\$/US\$ exchange rate of 1.34 and fully diluted shares of 537.8M as at February 1, 2024

OUR PEOPLE ARE OUR MOST VALUABLE ASSET

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CREATING A POSITIVE IMPACT FOR LOCAL COMMUNITIES WITH OUR EXPERTISE, ROBUST CULTURE AND VALUES



THANK YOU!



Contact us for more information Michael Marcotte, CFA

Michael Marcotte, CFA -Senior Vice-President – Corporate Development and Capital Markets info@championiron.com 514-316-4858

Released the details of the updated mineral resources and reserves for Bloom Lake on August 22, 2023, including:

- → Confirmed 18 years life of Mine ("LoM"), based on the mineral reserves, including an average annual production of 15.2M wmt of high purity iron ore concentrate at 66.2% Fe
- → Expanded opportunity beyond the LoM plan, including an increase to the measured and indicated ("M&I") resources by 40% and an increase to the inferred resources by 360%
- → Mineral resources and reserves based on a long-term P65 iron ore price of US\$110.24/t and US\$99.0/t, respectively, compared to the 3 and 5 year average P65 iron ore price of US\$148.6/t and US\$128.5/t, repectively¹



TECHNICAL REPORT HIGHLIGHTS

	Average recovered concentrate (M wmt/year)	15.2
1ining Parameters	Life of mine (years)	18 years
	Average LoM operating cost / Total cash cost ² (dmt)	C\$64.6/t
	Average Stripping Ratio (waste:ore)	0.96
	Average Fe Processing Recovery (%)	82.0%
ron Ore Price Parameters	LoM average iron price at 66.2%Fe CFR China (based on P65 Index of US\$99.0/t)	US\$100.9/t
	LoM average ocean freight cost	US\$24.5/t
	Average Exchange Rate (CAD/USD)	1.27

UPDATED MINERAL RESOURCES AND RESERVES

Mineral Resource Estimate for Bloom Lake (15% Fe Cut-Off Grade, Undiluted)

Category	Tonnage (M dmt)	Fe (%)	CaO (%)	Sat (%)	Mg0 (%)	Al ₂ D ₃ (%)
Measured	186.7	30.4	1.3	5.5	1.3	0.3
Indicated	1,065.5	28.4	1.3	6.1	1.2	0.5
Total M+I	1,252.2	28.7	1.3	6.0	1.2	0.5
Inferred	246.3	26.6	1.4	6.4	1.2	0.5

Mineral Reserve Estimate for Bloom Lake (15% Fe Cut-Off Grade, Diluted)

Category	Diluted Ore Tonnage (M dmt)	Fe (%)	CaO (%)	Sat (%)	Mg() (%)	Al ₂ O ₃ (%)
Proven	183.7	30.0	1.3	5.6	1.3	0.3
Probable	532.5	28.1	2.1	9.2	2.0	0.5
Total P&P	716.2	28.6	1.9	8.3	1.8	0.4