SECOND QUARTER OF THE 2025 FINANCIAL YEAR

WEBCAST PRESENTATION - OCTOBER 31, 2024 (MONTRÉAL)



CHAMPION IRON

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This Presentation contains certain information and statements, which may be deemed "forward-looking information" within the meaning of applicable securities laws (collectively referred to herein as "forward-looking statements"). Forward-looking statements that are not historical facts and are generally, but not always, identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "retinates", "continues", "forecasts", "projects", "projects", "anticipates", anticipates, "anticipates,", "anticipates", "anticipates,", "antici

SPECIFIC FORWARD-LOOKING STATEMENTS

All statements in this Presentation, other than statements of historical facts, that address future events, developments or performance that Champion expects to occur are forward-looking statements. These statements may include, but rent limited to, Management's expectations regarding: the project to upgrade the Biom Lake in or stategic partnerships and economics; the shift in steel industry production methods and expected rising demand for higher-grade iron ore products, including using reduction technologies and the Company's related potential and transition of its product offering (including potential for cold pelletizing); the Kami Project); the deminer cold pelletizing; the kami Project); the deminer cold pelletizing; the kami Project); the deminer cold pelletizing; the kami Project is completion to the evaluation of its product offering (including potential for cold pelletizing); the kami Project); the direct reduction (DRPF) products); the direct reduction for products and the company's related potential and transition of its product offering (including producting high quality direct reduce pellet feed ("DRPF") products); the direct reduction reduction (Including stock); the concentrate is and a traget dated of commissioning; green steel, emission reduction, fuel savings and other Environmental. Social and Governance related initiatives, objectives, targets and expectations and the Company's positioning in connection therewith (including reduction of GHG emission); increased shipment accovery rice traits and its expected initiation or econcentrate and and cheated work programs; increased shipment covery circuits and its expected importance related improvement. Bloom Lake's LoM (including opportunities beyond LoM), nameplate capacity and related opportunities entered and related work programs and investments. Cluster II opportunities. Direct the company's increase thereof and related work programs and investments. Cluster II opportunities. Direct thereof and related work programs and investments. Cluster

DEEMED FORWARD-LOOKING STATEMENTS

Statements relating to "reserves" or "resources" are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described exist in the quantities predicted or estimated and that the reserves can be profitably mined in the future. Actual reserves and resources may be greater or less than the estimates provided herein.

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Although Champion believes the expectations expressed in such forward-looking statements are based on reasure the Company's actual results, participate and the factors, most of which are beyond the control of the Company, which may cause the Company's actual results to differ materially from those expressed in or implied by such forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in or implied by forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in or implied by forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in or implied by forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in or implied by forward-looking statements. Functional and financing and general economic, comotifices, functional crises, political and financing and general economic, comotifices, functional crises, political crises, wars and other military conflicts the venetations in foreign cause the prospect of these events; future prices of iron ore; increased public concern about the environmental impact of the Company's products or their parceived safety; decreased social accortent activities; the inpact of COVID-19 pandemic, the pace of economic receivery when the COVID-19 pandemic, the pace of economic receivery when the COVID-19 pandemic, the pace of the company's 2024 Annual Information Form, the risks and uncertainties and investments Commission (CSA); all or which available on SEDAR+ a www.ascomau and the Company's 2024 and the risks discussed in other reports Champion files with the Commany's Actual results of the Company's actual results of the Company's actual results and function and available on SEDAR+ at www.ascomau and the Company's 2024 and the risks discussed in other reports Champion files with the Company's Actual results and function and available on SEDAR+ at www.ascomau and th

ADDITIONAL UPDATES

The forward-looking statements in this Presentation are based on assumptions Management believes to be reasonable and speak only as of the date of this Presentation or as of the date or dates specified in such statements. Champion undertakes no obligation to update publicly or otherwise revise any forward-looking statements contained herein, whether as a result of new information or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements. Champion cautions that the foregoing list of risks and uncertainties is not exhaustive. Investors and others should carefully consider the above factors as well as the uncertainties experiantial.

NON-IFRS AND OTHER FINANCIAL MEASURES

Certain financial measures used by the Company to analyze and evaluate its results are non-IFRS financial measures or ratios and supplementary financial measures. Each of these indicators is not a standardized financial measure under the IFRS and might not be comparable to similar financial measures or patients are intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The non-IFRS and other financial measures included in this Presentation are total cash cost, all-in sustaining cost ("ASC"), earnings before interest, tax, depreciation and amortization ("EBITDA"), cash operating margin, net average realized selling price per dmt sold, mining and processing costs per dmt produced, and land transportation and port handling costs per dmt sold, measures is provided in section 2. Non-IFRS and Other Financial Measures of the Company's Management Discussion and Analysis for the three and six-month periods ended September 30, 2024 available on SEDAR+ at www.sedarplus.ca, the ASX at www.secarplus.ca, t

Mr. Vincent Blanchet, P. Eng., Engineer at Quebec Iron Ore Inc., the Company's subsidiary and operator of Bloom Lake, is a "qualified person" as defined by National Instrument 43-101 - Standards of Disclosure for Mineral Projects and has reviewed and approved, or has prepared, as applicable, the disclosure of the scientific and technical information contained in this Presentation and has confirmed that the relevant information is an accurate representation of the available data and studies for the relevant projects. Mr. Blanchet is a member of the Ordre des ingénieurs du Québec.

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Reference to P62: Platts TSI IODEX 62% Fe CFR China; P65: Platts IO Fines 65% Fe CFR China.

This Presentation has been authorized for release to the market by the CEO of Champion, David Cataford.

All amounts are in Canadian dollars unless otherwise stated.

Specific forward-looking statements are included in slides 7, 8, 10, 15, 17, 18, 19, 20, 21, 22 and, 23.

CONFERENCE CALL PARTICIPANTS

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DAVID CATAFORD *Chief Executive Officer*



ALEXANDRE BELLEAU Chief Operating Officer



DONALD TREMBLAY *Chief Financial Officer*



MICHAEL MARCOTTE Senior Vice-President Corporate Development and Capital Markets

FY2025 SECOND QUARTER HIGHLIGHTS

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\$0.10 PER SHARE SEMI-ANNUAL DIVIDEND DECLARED ON OCTOBER 30, 2024 (MONTRÉAL), IN CONNECTION WITH THE SEMI-ANNUAL RESULTS FOR THE PERIOD ENDED SEPTEMBER 30, 2024

No significant workplace incidents in the period

No major environmental issues reported since the recommissioning of Bloom Lake in 2018

Notes: ¹ Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at the page 2 of this presentation |² Short-term and long-term debt face value includes US\$230M term loan, US\$70.4M from Caterpillar Financial Services, \$75M from Fonds de solidarité FTQ and \$51.2M from Investissement Québec | ³ Available loans included US\$387.3M revolving facility and US\$39.0M from Caterpillar Financial Services

COMMUNITY, GOVERNANCE AND SUSTAINABILITY

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- → Ongoing support as a major sponsor of the Innu Nikamu Festival, the largest First Nations music festival in Québec, promoting the Innu culture and language
- → Launched the Kapatakan program: a two-day immersion for employees in the community of Uashat mak Mani-Utenam, providing an opportunity to learn more about the rich culture of our Innu partners
- → Held annual activities for all employees in Montréal and Fermont to commemorate the National Day for Truth and Reconciliation for the third consecutive year
- ightarrow Ongoing local community engagement and support, including:
 - Initiatives to promote youth sports and activities in Uashat mak Mani-Utenam
 - Employee participation in the annual run to support Cancer Fermont
 - Uashteshiu gala event celebrating the achievements of Innu entrepreneurs and businesses
 - Inauguration of the new yurt in Matimekush-Lac John, a gathering place for the community's youth













OPERATIONAL & FINANCIAL RESULTS



SOLIDIFYING OPERATIONS

- → Quarterly production of 3.2M wmt, impacted by scheduled semiannual maintenance at both plants and the preventive evacuation of Bloom Lake in response to nearby forest fires in July, 2024
- → Second highest quarterly iron ore concentrate sales of 3.3M dmt, despite the impact of forest fires and planned semi-annual maintenance activities on the railway
- → Stockpiled iron ore concentrate reduced from 3.0M wmt to 2.8M wmt quarter-on-quarter. Sales exceeded production, benefiting from rail haulage services that resumed prior to plant processing, following the forest fires, together with shipments completed during Bloom Lake's scheduled semi-annual maintenance



BLOOM LAKE RECENT SALES HISTORY (M DMT/FINANCIAL PERIOD)



- The Company continues to seek improvements from the rail operator to receive contracted haulage services to ensure that Bloom Lake's production, as well as the iron ore concentrate currently stockpiled at Bloom Lake, is hauled over future periods
- → The rail operator recently received additional rolling stock and is expected to receive more equipment in the near term, which should contribute to increased shipment capacity

OPERATIONS OVERVIEW

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- → Record level of material mined and hauled during the quarter, benefiting from improved mining equipment availability and productivity
- → Higher quarterly stripping activities resulting from increased mining equipment performance. Expect to maintain higher stripping activities in accordance with the mine plan over the next quarters
- $\rightarrow~$ Continued work programs to optimize the recovery circuits, expected to result in improved recovery rates over time

FINANCIAL PERIODS	Q3/24	Q4/24	Q1/25	Q2/25	LTM
Iron ore concentrate produced (M wmt)	4.04	3.28	3.88	3.17	14.36
Iron ore concentrate sold (M dmt)	3.23	2.97	3.44	3.27	12.90
Waste mined and hauled (M wmt)	6.99	6.50	6.73	9.32	29.55
Ore mined and hauled (M wmt)	11.22	9.47	10.78	9.29	40.75
Strip ratio	0.62	0.69	0.62	1.00	0.73
Head grade Fe (%)	29.4	28.7	29.1	29.1	29.1
Fe recovery (%)	81.4	80.2	79.3	78.7	80.0
Product Fe (%)	66.3	66.1	66.3	66.3	66.3



INDUSTRY OVERVIEW

- → The P65 iron ore index decreased by 9.4% from the previous quarter, impacted by weakening steel demand globally, primarily driven by sluggish construction activity in China, and elevated iron ore supply from Brazil and Australia. Iron ore prices improved late in the period following the announcement of economic stimulus programs in China
- → The average quarterly P65 premium over the P62 index remained near historical lows, but increased by 1.6% from the previous quarter
- → The C3 freight index increased by 3.3% quarter-on-quarter, attributable to the ongoing conflict in the Red Sea and elevated exports from Brazil, impacting vessel availability in the North Atlantic market



- → Realized an average price of US\$110.0/t during the quarter for the 1.8M tonnes subject to provisional pricing at the end of Q1/FY25
- → Q2/FY25 negative provisional pricing adjustment of US\$17.1M represents a negative impact of US\$5.2/dmt on the average realized price for tonnes sold in the period

PROVISIONAL IMPACT Q2/FY25						PER TONNE SOLD		
Final price on tonnes in transit at Q1/FY25	Q1/FY25 average expected price at settlement date ¹	×	Tonnes in transit at Q1/FY25	=	Provisional impact on Q2/FY25	•	Tonnes sold in Q2/FY25	Provisional impact per tonne sold in Q2/FY25
US\$110.0/t	US\$119.4/t		1.8M dmt		-US\$17.1M		3.3M dmt	-US\$5.2/t

→ A gross forward provisional price of US\$119.9/t¹ was determined for the 2.3M tonnes subject to provisional price at the end of Q2/FY25



- → Q2/FY25 average gross realized price¹ of US\$118.9/t, higher than the P65 index average of US\$114.2/t during the period
- → Average gross realized price positively impacted by the 2.3 Mt in transit as at September 30, 2024, which were evaluated using an average forward price higher than the P65 average in the period combined with certain sales contracts using backwardlooking index prices, when prices were higher than the P65 index average in the period
- → Freight² costs increased slightly quarter-on-quarter at US\$34.7/t, reflecting a higher C3 index, the ongoing conflict in the Red Sea and elevated exports from Brazil, impacting availability of vessels in the North Atlantic market



Notes: ¹ Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at the page 2 of this presentation I² Freight including other costs.

- → Mining and processing costs¹ of \$57.7/dmt produced, an increase of 21% quarter-on-quarter, mainly reflecting the 18% decrease in the volume of iron ore concentrated produced quarter-on-quarter, leading to a lower absorption of fixed costs, and higher maintenance costs associated with the major scheduled semi-annual shutdown
- → Land transportation and port handling costs¹ of \$26.7/dmt sold, an increase of 5.5% from the previous quarter, negatively impacted by the volume impact to fixed costs at the port facilities
- ightarrow Total cash cost¹ of \$77.5/dmt sold, up slightly compared to the previous quarter



TOTAL CASH COST¹ (\$/DMT)

FINANCIAL HIGHLIGHTS

- ightarrow Quarterly revenues of \$351.0M, EBITDA¹ of \$74.5M and EPS of \$0.04
- → Financial results negatively impacted quarter-on-quarter by lower volumes of iron ore concentrate sold and lower net realized price
- → Elevated quarterly sustaining expenditures reflecting continued tailings related investments, increase in stripping activities, equipment rebuild, renovations of accommodation complexes and railcars-related improvements

OPRATING COST METRICS	Q3/24	Q4/24	Q1/25	Q2/25	LTM
Mining and processing costs (\$/dmt produced) ¹	45.3	57.6	47.9	57.7	51.5
Land transportation and port handling costs (\$/dmt sold) $^{ m 1}$	24.4	26.0	25.3	26.7	25.6
Total cash cost (\$/dmt) ¹	73.0	76.6	76.9	77.5	76.0
All-in sustaining cost (\$/dmt) ¹	83.9	88.0	91.6	101.4	91.3
Cash operating margin (\$/dmt) ¹	73.2	24.1	44.1	6.1	37.2
Cash operating margin (%) ¹	46.6%	21.5%	32.5%	5.7%	28.9%

FINANCIAL RESULTS (\$ MILLION)	Q3/24	Q4/24	Q1/25	Q2/25	LTM
Revenues	506.9	332.7	467.1	351.0	1657.6
EBITDA ¹	246.6	85.1	181.2	74.5	587.4
Net cash flow from operations	162.6	100.5	31.4	134.7	429.2
Net income	126.5	25.8	81.4	19.8	253.4
Earnings per share - basic	0.24	0.05	0.16	0.04	0.49



→ Cash¹ of \$183.8M declined quarter-on-quarter, mainly resulting from the payment in July of the previously declared dividend, elevated seasonal sustaining capital expenditures and the advancement of the Direct Reduction Pellet Feed (DRPF) project



CASH CHANGE FROM JUNE 30, 2024 TO SEPTEMBER 30, 2024

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BALANCE SHEET



\$183.8M Cash and cash equivalents **\$277.1M** Working capital^{1,2}



\$531.7M Short-term & Long-term debt³



SEVENTH CONSECUTIVE SEMI-ANNUAL DIVIDEND

- → A semi-annual dividend of \$0.10 per ordinary share declared on October 30, 2024 (Montréal), in connection with the semi-annual results for the period ended September 30, 2024
- → Registered shareholders at the close of business on November 12, 2024 (Montréal and Sydney), will be entitled to receive payment of the dividend on November 28, 2024 (Montréal and Sydney)

Additional information available at <u>www.championiron.com</u>

LIQUIDITY POSITION



Debt net of cash \$70.8M (including working capital)



\$575.5M Available loans⁴

- → Total cash and cash equivalents, working capital and available credit facilities exceeding \$1.0B
- → The Company expects its liquidity position to gradually benefit from the sales of the 2.8M wmt of iron ore concentrate stockpiled at Bloom Lake



Notes: ¹ Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at the page 2 of this presentation |² Receivables: \$188.7M; Prepaid expenses and advances: \$57.1M; Inventories: \$342.0M; Net income tax receivable: \$17.7M; Accounts payable and other: (\$328.4M) |³ Short-term and long-term debt face value includes US\$230M term loan, US\$70.4M from Caterpillar Financial Services, \$75M from Fonds des solidarité FTQ and \$51.2M from Investissement Québec ⁴Available loans included US\$387.3M revolving facility and US\$39.0M from Caterpillar Financial Services

GROWTH PROJECTS

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GREEN STEEL SUPPLY CHAIN SOLUTIONS

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DE-RISKING A VAST PROJECT PORTFOLIO REQUIRED FOR THE GREEN STEEL SUPPLY CHAIN

PRODUCTS OPTIMIZATION

MINING VOLUME INCREASE



UPGRADE BLOOM LAKE UP TO 69% FE

Concentrator(s) to DRPF quality iron ore



KAMI STUDY COMPLETED 9M TPA PROJECT

Evaluating strategic partnerships and opportunities to improve economics

BLOOM LAKE BEYOND 15M TPA

Ongoing evaluation to debottleneck operations and significant mineral resources creating opportunities beyond LoM



DIRECT REDUCTION (DR) PELLETS Evaluating pelletizing opportunities, including potential for cold pelletizing





CLUSTER II

Sizeable opportunity comparable in scale to Simandou Block 3 & 4¹

DRPF PROJECT UPDATE

- → DRPF project, upgrading half of Bloom Lake's nameplate capacity from 66.2% Fe up to 69% Fe, remains on schedule and on budget, with commissioning expected in H2 2025
- $\rightarrow\,$ Quarterly and cumulative investments of \$64.7M and \$218.4M, respectively, from the estimated total capital expenditures of \$470.7M^1
- → Continued active discussions with prospective customers to eventually supply DR quality iron ore, including pricing premiums to the Company's existing high-purity iron ore concentrate

DRPF PROJECT TOTAL EXPECTED CAPEX¹ (C\$M)







Structural work - South

Foundation work - North





■Remaining capex ■Cumulative spend to date

Substation

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POSITIONED TO SERVICE A GROWING MARKET

DRI PRODUCTION INCREASING DESPITE A LACK OF GROWTH IN THE STEEL SECTOR

- Supported by several governments, the accelerating industry transition from Blast Furnaces and Basic Oxygen Furnaces (BF-BOF) to Direct Reduced Iron and Electric Arc Furnaces (DRI-EAF), resulted in increased DRI production despite a depressed steel industry backdrop in recent years
- DRI production grew at a compounded annual \rightarrow growth rate of 6.2% since 2021, compared to a slight decline in steel production¹
- Rising DRI production supports a growing need \rightarrow for additional pellet feed quality iron ore

MONTHLY GLOBAL CRUDE STEEL AND DRI PRODUCTION (K tonnes) 14 250 12 10 200 **JRI** Production 8 150 Steel 6 100 Λ 50 2 0 0 121,20 111-55 101.23 Crude Steel Production DRI Production



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→ DRI growth is set to continue with significant new DRI projects underway, including several receiving government support



COMMITMENTS TO DECARBONIZE STEELMAKING

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CHAMPION ALREADY HOLDS AN INDUSTRY LEADING POSITION REGARDING ITS EMISSION INTENSITY AT 8.95 KG OF CO_2 EQUIVALENT PER TONNE OF IRON ORE CONCENTRATE PRODUCED



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SCOPE 1 & 2 EMISSIONS: A DETAILED PLAN ENABLING OUR TARGET

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CHAMPION IDENTIFIED PROJECTS THAT ARE ALIGNED WITH ITS 2030 GHG REDUCTION TARGET

ENERGY EFFICIENCY - MINE



HEATING ELECTRIFICATION AND HEAT RECOVERY



ENERGY EFFICIENCY - PLANT



ESTIMATED ANNUAL IMPACT OF INITIATIVES DEPLOYMENT IN 2030



FUEL SAVINGS: 7.4M LITRES

CO2 GHG SAVED: 20.7 kT CO2 en



GHG SAVED: 5.7 kT CO_{2 eq}





Investments identified and work programs deployed to achieve the Company's 2030 emission reduction target \rightarrow

 \rightarrow The Company is evaluating other opportunities to further decarbonize its operations

Notes: To meet its 2030 GHG reduction target, emissions must be equal or below 124,704 t CO2 and at the end of FY2031. Fuel saved is calculated on their implementation date to December 2030 | GHG savings number represents tonnes of CO₂ equivalent saved to meet 2030 target.

SCOPE 3 EMISSIONS: A POSITIVE IMPACT IN STEELMAKING

Processing of sold products

Purchased goods and services

Downstream transportation and

Fuel-and-energy-related activities

Waste generated in operations

Upstream transportation and distribution

WHY SCOPE 3

MATTERS?

Scope 3 emissions

reflect a Company's

GHG footprint

across its value

chain, including

upstream and

downstream

emissions

SCOPE 3 EMISSIONS CATEGORIES

(% of T CO_{2 eq} per category)

distribution

Capital goods

Business travel

Over 94% of Champion's 15.97 Mt Scope 3 CO_{2 en}

emitted in FY24 are related to Category 10:

Processing of sold products¹

Employee commuting

2.97%

1.17%

0.79%

0.27%

0.15%

0.06%

0.02%

0.01%

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BENEFITING FROM A HIGHER QUALITY PRODUCT, CHAMPION'S SCOPE 3 EMISSIONS ARE SIGNIFICANTLY LOWER THAN INDUSTRY AVERAGE

94.58%

PROCESSING EMISSION INTENSITIES PER TONNE SOLD²

(T of Co_{2 eq} per tonne of iron ore sold)



Champion's high-purity iron ore has a processing emission intensity (category 10) of 1.26 tonnes of CO₂ per tonne of iron ore sold, which compares favourably to leading industry peers' average of 1.34 tonnes of CO₂ per tonne of iron ore sold

Champion expects to benefit from the upcoming completion of the DRPF project, which will enable the Company to engage with DRI/EAF steel producers and contribute to further reducing its Scope 3 emissions

Sources and Notes: Champion Iron Limited, Wood Mackenzie data 2023 I¹ Scope 3 estimation aligned with the GHG Protocol; Categories 8 and 11 to 15 were deemed immaterial or not applicable to Champion's activities. Conversion of iron ore to steel is an approximation based on the Fe content of iron ore sold and does not consider moisture or conversion from wmt to dmt for some peers. The Fe % is measured on a dry basis, does not account for any losses in the steelmaking process and assumes pure Iron steel. Methodology assumes 100% utilization of iron ore products by the customer and is based on the average emissions from their operations, 12 Benchmark exercise was conducted using publicly available disclosures: Champion emission intensity per ymt sold; select peers disclose emission intensity in ymt while others do not disclose specific details



UPHOLDING VALUES FOR A SUSTAINABLE FUTURE













PRIDE

RESPECT



THANK YOU!

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