FIRST QUARTER OF THE 2027 FINANCIAL YEAR

WEBCAST PRESENTATION – JULY 30, 2026 (MONTRÉAL)

A SOLUTION TO DECARBONIZE STEELMAKING

CHAMPION IRON

DISCLAIMER

CHAMPION IRON

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FORWARD-LOOKING STATEMENTS

This Presentation contains certain information and statements that may constitute "forward-looking information" or "forward-looking statements" under applicable securities legislation ("forward-looking statements"). Forward-looking statements are statements that are not historical facts and are generally, but not always, identified by the use of words such as "will", "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates", "aims", "targets" or "believes", or variations of, or the negatives of, such words and phrases or state that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's ability to predict or control.

SPECIFIC FORWARD-LOOKING STATEMENTS

All statements, other than statements of historical facts, included in this Presentation that address future events, developments or performance are forward-looking statements. Forward-looking statements include, among other things, statements regarding the Rana Gruber acquisition; the expected effects of the Rana Gruber acquisition on, and benefits for, the Company; the ability of Champion to realize the anticipated benefits of the Rana Gruber acquisition, including the transition to 65%Fe hematite concentrate; maintaining stripping activities cadence; production and recovery rates and levels; long-term investment plan; pricing of the Company's products (including provisional pricing); the expectation that Champion's liquidity position will gradually benefit from the sales of the iron ore concentrate stockpiled at Bloom Lake and the Rana Gruber facilities; ore inventory management strategies; the project to upgrade the Bloom Lake iron ore concentrate to a higher purity and to convert approximately half of Bloom Lake's increased mine capacity to a DR quality pellet feed iron ore (the DRPF project); the DRPF project timeline, including the anticipated timeline for initial sellable production and full production capacity, product quality and specifications, pricing premiums, efficiencies, economic and other benefits, engagement with, and expectations with respect to, prospective customers, the expected commercial shipments of iron ore and ramping-up and achieving full production capacity of the DRPF project and the impact thereof on production, sales and financial results and the timing thereof; the anticipated commercial sale of a Capesize vessel in the third quarter of 2026; the shift in steel industry production methods, expected rising demand for higher-purity iron ore products and direct reduced iron globally and related market deficit and higher premiums, and the Company's participation therein, contribution thereto and positioning in connection therewith, including the transition of the Company's product offering (including producing high-purity DRPF products) and the expansion of its geography and customer base, related investments and benefits thereof; available liquidity; the relationship between iron ore prices, energy and freight prices (including the C3 and P61 index outlook); the Company's objectives, growth and opportunities generally; and other statements other than historical facts. Such forward-looking statements are prospective in nature and are not based on historical facts, but rather on current expectations and on numerous assumptions regarding the business strategies and the environment in which Champion may operate in the future.

RISKS

Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such forward-looking statements involve known and unknown risks, uncertainties and other factors, most of which are beyond the control of the Company, which may cause actual results, performance or achievements to differ materially from those expressed or implied by such forward-looking statements. Factors that could cause actual results to differ materially from those expressed or implied by forward-looking statements include, without limitation: the ability of Champion to successfully integrate Rana Gruber's operations, processes, systems and personnel; the risk that the anticipated benefits of the Rana Gruber acquisition may not be realized within the expected timeframe or at all; iron ore prices; energy prices; operating costs; freight costs; general economic, competitive, political and social uncertainties; continued availability of capital and financing and general economic, market or business conditions; timing of and uncertainty regarding the steel industry shift in production methods, impacting demand for high-purity feed; failure of plant, equipment or processes, including those of third-party providers or counterparties, to operate as anticipated; delays in obtaining governmental approvals, necessary permitting or in the completion of development or construction activities; the results of feasibility studies; changes in the assumptions used to prepare feasibility studies; project delays; geopolitical events; and the effects of catastrophes and public health crises on the global economy, the iron ore market and Champion's operations, as well as those factors discussed in the section entitled "Risk Factors" of Champion's Management's Discussion and Analysis for the financial year ended March 31, 2026, available under the Champion's profile on SEDAR+ at www.sedarplus.ca, the ASX at www.asx.com.au, and Champion's website at www.championiron.com. There can be no assurance that any such Forward-Looking Statements will prove to be accurate as actual results and future events could differ materially from those anticipated in such Forward-Looking Statements. Accordingly, readers should not place undue reliance on Forward-Looking Statements.

ADDITIONAL UPDATES

All of the forward-looking statements contained in this Presentation are given as of the date hereof and are based upon the opinions, estimates and information available as at the date hereof. Champion disclaims any intention or obligation to update or revise any of the forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. If one or more forward-looking statements is updated, no inference should be drawn that additional updates with respect to those or other forward-looking statements will be made. The foregoing list of risks and uncertainties is not exhaustive. Readers should carefully consider the above factors as well as the uncertainties they represent and the risks they entail.

NON-IFRS FINANCIAL MEASURES

This Presentation includes references to certain non-IFRS financial measures, ratios and supplementary financial measures. Non-IFRS financial measures are not standardized and may not be comparable to similar measures used by other issuers. Management believes that these measures, in addition to conventional measures prepared in accordance with IFRS, provide investors with an improved ability to understand the results of Champion's operations. Non-IFRS and other financial measures should not be considered in isolation or as substitutes for measures of performance prepared in accordance with IFRS. The exclusion of certain items from non-IFRS financial measures does not imply that these items are necessarily non-recurring. We refer you to section 21 - Non-IFRS and Other Financial Measures of the Company's Management's Discussion and Analysis for the financial year ended March 31, 2026 available on SEDAR+ at www.sedarplus.ca, the ASX at www.asx.com.au nd the Company's website at www.championiron.com for additional information on non-IFRS financial measures ratios and supplementary financial measures used by Champion.

RANA GRUBER HISTORICAL RESULTS

Prior to Champion's acquisition of Rana Gruber, production volumes were reported in dry metric tonnes, with moisture content historically ranging between 5% and 8% since January 2021. Cash cost figures presented for periods prior to the acquisition by Champion are based on Rana Gruber's historical definition of cash cost, calculated as the sum of raw materials and consumables used, employee benefit expenses and other operating expenses, adjusted for realized hedging positions related to electric power, divided by dry metric tonnes produced. Historical cash cost and net realized price figures shown for periods prior to the acquisition of Rana Gruber by Champion have been converted to Canadian dollars using the average NOK to CAD exchange rate for the applicable period as published by the Bank of Canada. All references to the Q4/FY26 financial period are based on unaudited and unreleased books and records of Rana Gruber.

NO LIABILITY

Certain information contained in this Presentation has been obtained from published sources prepared by third parties and has not been independently verified, and no representation or warranty, express or implied, is made with respect to, and no undue reliance shall be placed on, the information or opinions contained herein or in any verbal or written communication made in connection with this Presentation.

ADDITIONAL INFORMATION

This Presentation has been authorized for release to the market by the CEO of Champion, David Cataford.

All amounts are in Canadian dollars unless otherwise stated.

Specific forward-looking statements are included in slides 1, 9, 11, 13, 15, 16 and 18.

CONFERENCE CALL PARTICIPANTS

DAVID CATAFORD
Chief Executive Officer

ALEXANDRE BELLEAU
Chief Operating Officer

MICHAEL MARCOTTE
Chief Financial Officer

FY2027 FIRST QUARTER HIGHLIGHTS

CHAMPION IRON

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3,939,400 WMT
CONCENTRATE PRODUCED

3,339,000 DMT
CONCENTRATE SOLD

$83.7/DMT SOLD
C1 CASH COST[1]

$111.3/DMT SOLD
ALL-IN SUSTAINING COST[1]

$356.9M
REVENUES

$32.8M
EBITDA[1]

$(35.2)M
ADJUSTED NET LOSS[1]

$(0.06)
ADJUSTED EPS[1]

$252.5M
CASH[2]

$155.3M
WORKING CAPITAL[3]

$1,263.7M
SHORT-TERM AND LONG-TERM DEBT

$454.5M
AVAILABLE LOANS[4]

→ No major environmental issues reported since the recommissioning of Bloom Lake in 2018

Notes: [1] Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 of this presentation | [2] Includes cash of $198.6M and restricted cash held in the Kami Iron Mine Partnership of $53.8M | [3] Receivables: $182.5M; Prepaid expenses and advances: $37.7; Inventories: $373.8M; Net income and mining tax receivable: $9.0M; Derivative assets: $12.9M, Accounts payable and other: ($430.3M), Current portion of provisions ($7.6M), Derivative liabilities: ($22.7M) | [4] Available loans include US$350M revolving facility, net of US$31.2M in letters of credit

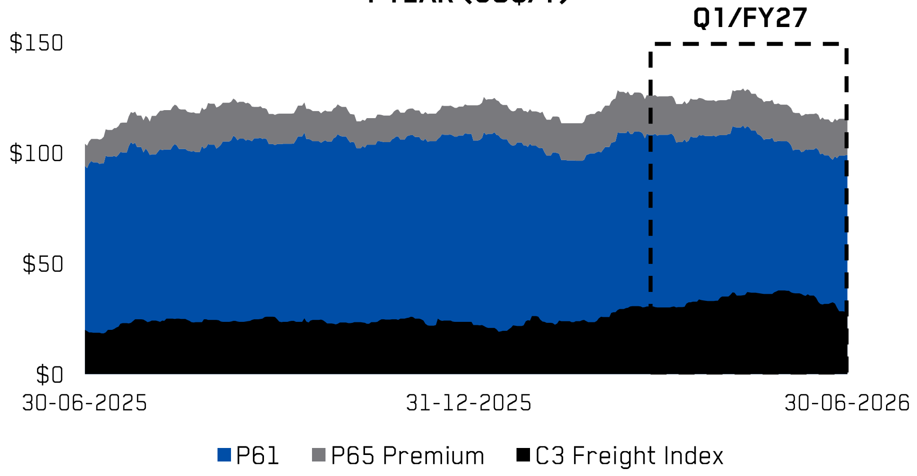
INDUSTRY OVERVIEW

→ The P65 iron ore index averaged US$121.9/t during the period, a decrease of 1% quarter-over-quarter, primarily attributable to lower steel output in China amid weaker domestic demand, compressed steel mill profit margins and typical seasonal weakness, partially offset by the broader impact of rising freight costs

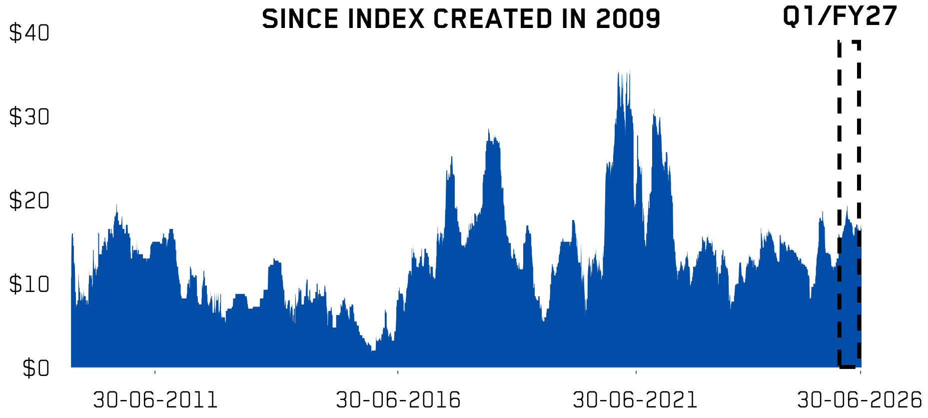
→ The P65 premium over P61 index was relatively flat quarter-over-quarter at US$16.6/t comparing to US$16.9/t in Q4/FY26

→ The C3 freight index rose 37% quarter-over-quarter to US$34.0/t, driven by shipping disruptions and higher fuel costs resulting from the conflict in the Middle East

C3, P61[1] AND P65 PREMIUM 1 YEAR (US$/T)



P65 PREMIUM TO P61[1] ($US/T) SINCE INDEX CREATED IN 2009



Sources: Bloomberg data, Platts data
Notes:[1] Index values prior to January 1, 2026, reflect P62, and values thereafter reflect P61

OPERATIONAL AND SALES HIGHLIGHTS

- Consolidated quarterly production of 3.9M wmt of high-purity iron ore concentrates, a 15% increase quarter-over-quarter, benefiting from continued operational performance at Bloom Lake, despite the commissioning of the direct reduction pellet feed (DRPF) project, and the integration of Rana Gruber

- Consolidated quarterly sales of 3.3M dmt, down 3% quarter-over-quarter, impacted by the planned transition and shipment sequencing associated with the DRPF project ramp-up at Bloom Lake, scheduled third-party port and rail maintenance, partially offset by the inclusion of sales from Rana Gruber

- Completed the DRPF project within the recently estimated budget and produced the first direct reduction (DR) quality iron ore at Bloom Lake

COMMUNITY, GOVERNANCE AND SUSTAINABILITY





- Engaged with Rana Gruber employees and representatives of the Norwegian government to communicate our long-term vision of the acquisition
- Hosted a press conference with federal and Québec government ministers to mark the successful commissioning of the DRPF project and its first production of direct reduction quality iron ore
- Invited to present Quebec Iron Ore's (QIO) multidisciplinary expertise and continuous improvement initiatives at the Canadian Mineral Processors Côte-Nord & Labrador technical conference
- Together with our First Nations partner, Innu Takuaikan Uashat mak Mani-utenam (ITUM), received the Indigenous Partnership Award from the Canadian Institute of Mining, Metallurgy and Petroleum
- Launched the Escoumins River restoration project to recreate Atlantic salmon habitats with Essipit, OBV Haute-Côte-Nord and UQAC
- Welcomed Chief Jonathan Shetush and Vice-Chief Johnny Régis of ITUM at our offices to further strengthen collaboration and advance ongoing initiatives with our Innu partners
- Supported student excellence with scholarships at Horizon-Blanc High School in Fermont and Cégep de Sept-Îles

SEGMENTED RESULTS

CHAMPION IRON

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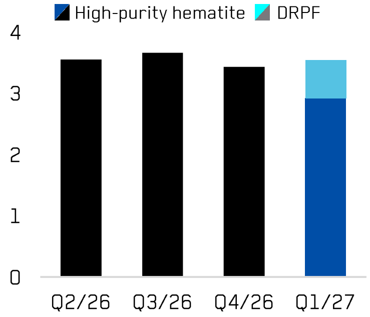
BLOOM LAKE MINE OPERATING RESULTS

- Quarterly iron ore concentrate production of 3.5M wmt (3.4M dmt) and sales of 3.1M dmt
- 0.6M wmt of iron ore concentrate produced through the DRPF plant, with product quality progressing towards targeted specifications as part of the commissioning process
- Higher than expected production during the commissioning of the DRPF project contributed to iron ore concentrates inventory build-up, which are to be sold in the near-term as the Company continues to optimize inventory management strategies during the DRPF project's commissioning stage

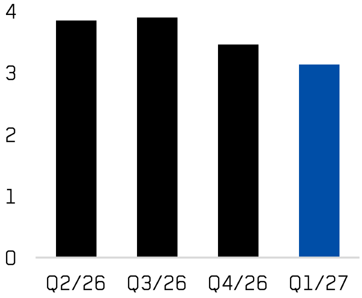
FINANCIAL PERIODS	Q2/26	Q3/26	Q4/26	Q1/27	LTM
High-purity hematite iron ore concentrate produced (wmt)	3.6	3.7	3.4	2.9	13.6
DRPF project hematite production (M wmt)	0.0	0.0	0.0	0.6	0.6
Total iron ore concentrate produced (wmt)	3.6	3.7	3.4	3.5	14.2
Iron ore concentrate sold (M dmt)	3.9	3.9	3.5	3.1	14.3
Waste mined and hauled (M wmt)	12.9	12.1	11.0	10.1	46.1
Ore mined and hauled (M wmt)	10.0	10.5	9.9	9.7	40.2
Strip ratio	1.3	1.1	1.1	1.0	1.1
Head grade Fe (%)	29.6	29.1	28.8	29.5	29.2
Fe recovery (%)	79.6	79.7	80.6	79.0	79.7
Weighted average product Fe (%)	66.5	66.5	66.2	66.5	66.4

Note: All information presented in reference to financial periods

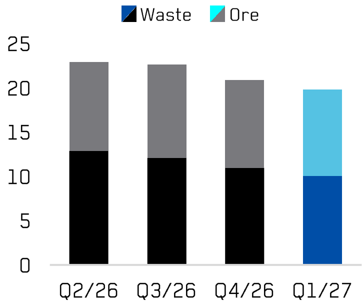
IRON ORE CONCENTRATE PRODUCED (M WMT)



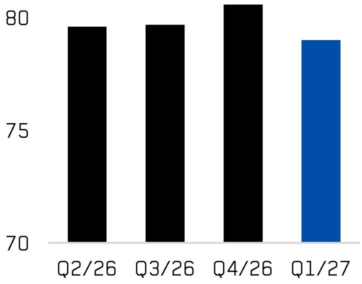
IRON ORE CONCENTRATE SOLD (M DMT)



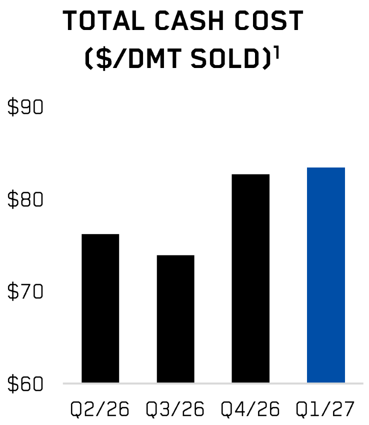
MATERIAL MINED AND HAULED (M WMT)

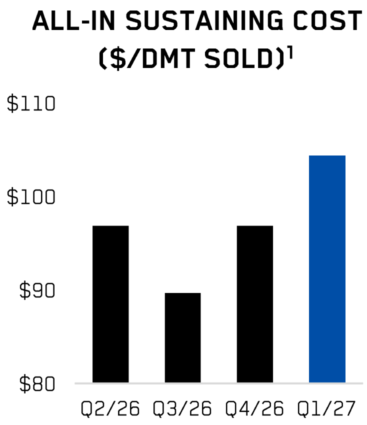


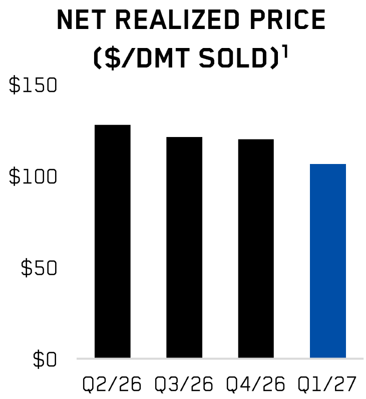
WEIGHTED AVERAGE FE RECOVERY (%)

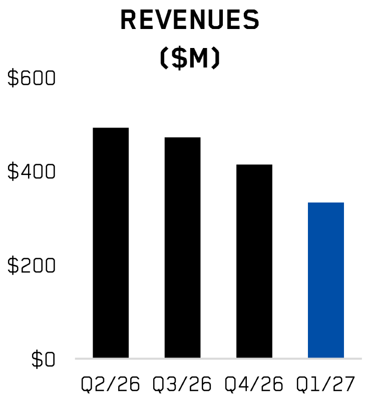


BLOOM LAKE MINE FINANCIAL RESULTS









- → Mining and processing costs[1] totalled $54.5/dmt produced, an increase of 1% year-over-year, mainly driven by higher fuel prices due to the conflict in the Middle East, and higher explosive prices, partially offset by cost optimizations
- → Land transport and port handling costs[1] totalled $30.6/dmt sold, an increase of 26% year-over-year, attributable to lower sales volume resulting in reduced absorption of fixed costs
- → Total cash cost[1] of $83.4/dmt sold increased quarter-over-quarter and year-over-year mainly due to lower sales volumes
- → All-in sustaining cost[1] per dmt sold was elevated mainly due to the timing of sustaining capital expenditures and impact of lower sales volumes

OPERATING COST METRICS	Q2/26	Q3/26	Q4/26	Q1/27	LTM
Mining and processing costs ($/dmt produced)[1]	52.9	47.3	60.0	54.5	53.6
Land transportation and port handling costs ($/dmt sold)[1]	24.4	26.5	23.8	30.6	26.2
Total cash cost ($/dmt sold)[1]	76.2	73.9	82.7	83.4	79.2
All-in sustaining cost ($/dmt sold)[1]	96.9	89.7	96.9	104.4	96.6

FINANCIAL RESULTS	Q2/26	Q3/26	Q4/26	Q1/27	LTM
Net realized price ($/dmt sold)[1]	128.0	121.3	120.0	106.4	119.5
Revenues ($M)	492.9	472.3	414.5	333.0	1,712.7
Gross profit ($M)	155.0	140.3	85.6	27.4	408.3

Notes: [1] Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 of this presentation | Numbers may not add up due to rounding | All information presented in reference to financial periods

RANA GRUBER RESULTS

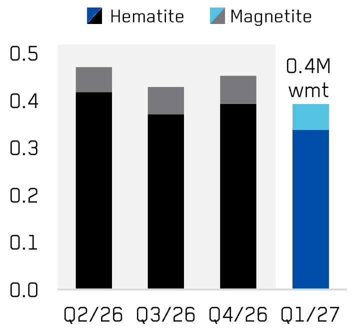
OPERATING RESULTS

- Quarterly iron ore concentrate production of 0.4M wmt, adjusted from the acquisition date, in line with the nameplate capacity after taking into account the scheduled annual maintenance shutdown typically conducted in June
- Quarterly iron ore sales of 0.2M dmt, adjusted from the acquisition date, impacted by the timing of shipments, resulting in increased inventory levels which are expected to be sold in the near-term
- Fe recovery improving following optimizations of the processing plant with the ongoing transition to 65%Fe hematite concentrate

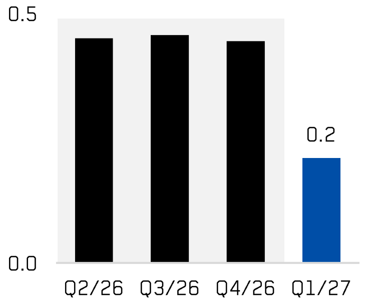
FINANCIAL RESULTS

- Total cash cost[1] amounted to $85.7/dmt sold, negatively impacted by higher underground mining costs related to rising explosive costs, ventilation and water management, as well as increased open-pit mining costs from higher diesel prices and waste rock removal associated with a new mining area
- All-in sustaining cost[1] of $147.0/dmt sold was elevated mainly due to the development of an additional underground mining level and related infrastructure, and the impact of lower sales volumes
- Revenues of $23.9M were impacted by lower sales volumes during the quarter, primarily reflecting the timing of shipments

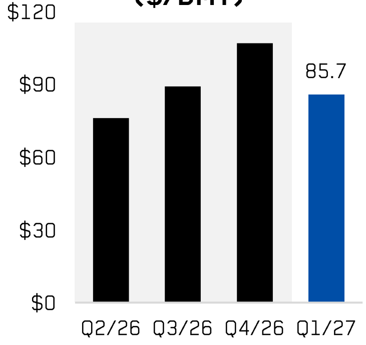
IRON ORE CONCENTRATE PRODUCED[2] (M MT)



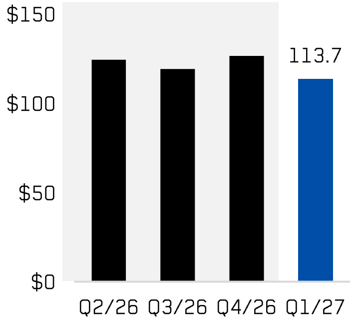
IRON ORE CONCENTRATE SOLD[2] (M DMT)



TOTAL CASH COST[1,2] ($/DMT)



NET REALIZED PRICE[1,2] ($/DMT SOLD)



Notes: All information presented in reference to financial periods. For the Q1/FY27 period, financial results reflect Rana Gruber's operations since the acquisition on April 10, 2026. |[1] Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 of this presentation. |[2] Rana Gruber historical results. Refer to the disclaimer at page 2 of this presentation.

CONSOLIDATED RESULTS

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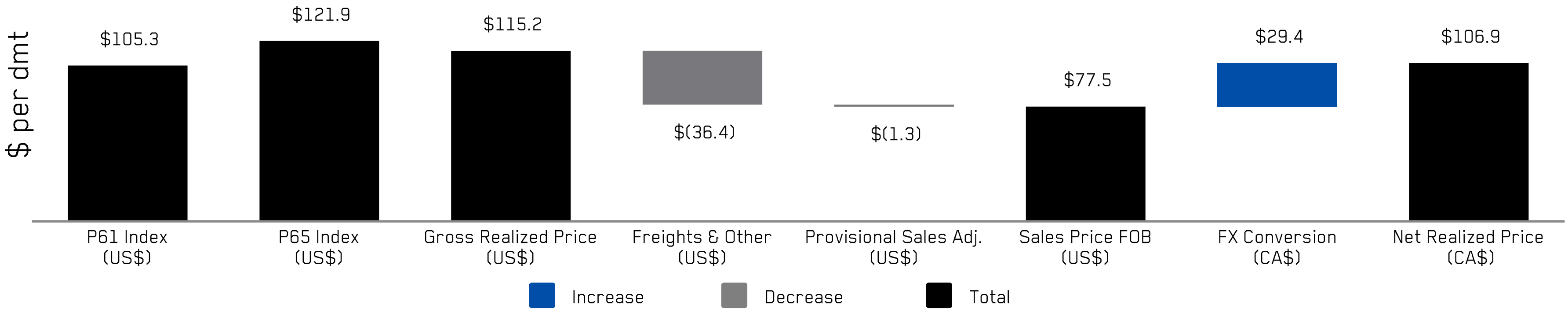
AVERAGE REALIZED SELLING PRICE

→ Q1/FY27 gross average realized selling price[1] of US$115.2/t, lower than the P65 index average during the period of US$121.9/t, negatively impacted by several factors, including:
- 2.1M dmt of sales that remained subject to pricing adjustments as at June 30, 2026, evaluated using an average forward selling price of US$110.4/t
- Sales contracts based on backward-looking pricing, which were lower than the P65 index average during the period
- Price discounts as the Company elected not to re-enter into certain long-term sales contracts for Bloom Lake's existing iron ore concentrate in anticipation of the completion of DRPF project

→ Freight[2] costs increased quarter-over-quarter to US$36.4/t along with an increase of the C3 index price in the period, attributable to the conflict in the Middle East

→ Net realized selling price of $106.9/t was negatively impacted by US$1.3/t of the provisional pricing adjustments to 2.3M dmt of iron ore concentrate sales that remained subject to provisional pricing adjustments as at March 31, 2026



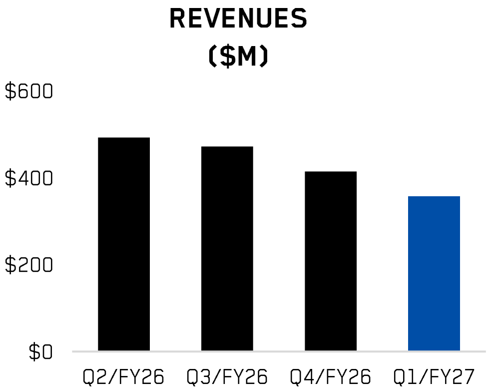
Notes: [1] Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 of this presentation I [2] Freight including other costs

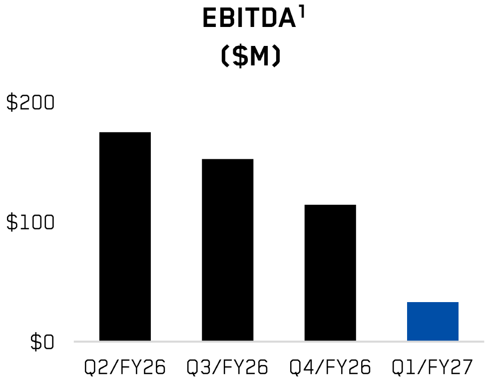
CONSOLIDATED FINANCIAL HIGHLIGHTS

- Quarterly revenues of $356.9M, EBITDA[1] of $32.8M, net loss of $(41.5)M and EPS of $(0.07)
- Financial results were negatively impacted by the timing of vessel shipments at Bloom Lake and Rana Gruber and lower net realized prices impacted by rising freight costs
- EBITDA[1] and net loss negatively impacted by unfavourable changes in fair value of derivative instruments of $17.6M, inventory valuation adjustments in relation to the Rana Gruber acquisition of $2.9M and DRPF start-up costs of $6.6M
- Total cash cost[1] of $83.7/t was negatively affected by higher diesel prices and lower volumes of iron ore concentrate sold, while all-in sustaining cost[1] per tonne sold of $111.3/t was negatively impacted by several elements, including lower iron ore sales volumes

OPERATING COST METRICS	Q2/26	Q3/26	Q4/26	Q1/27	LTM
Total cash cost ($/dmt sold)[1]	76.2	73.9	82.7	83.7	78.9
All-in sustaining cost ($/dmt sold)[1]	96.9	89.7	96.9	111.3	98.3
Cash operating margin ($/dmt sold)[1]	31.1	31.6	23.1	-4.4	21.2
Cash operating margin (%)[1]	24.3%	26.1%	19.3%	-4.1%	17.7%

FINANCIAL RESULTS ($ MILLION)	Q2/26	Q3/26	Q4/26	Q1/27	LTM
Revenues	492.9	472.3	414.5	356.9	1,736.6
EBITDA[1]	174.8	152.4	114.3	32.8	474.4
Net cash flow from (used in) operations	121.0	81.7	152.1	51.0	405.8
Net income (loss)	56.8	65.0	23.2	-41.5	103.4
Adjusted net income (loss)[1]	56.8	65.0	23.2	-35.2	109.7
Earnings per share (EPS) - basic	0.11	0.12	0.04	-0.07	0.20
Adjusted earnings per share (EPS) - basic[1]	0.11	0.12	0.04	-0.06	0.21



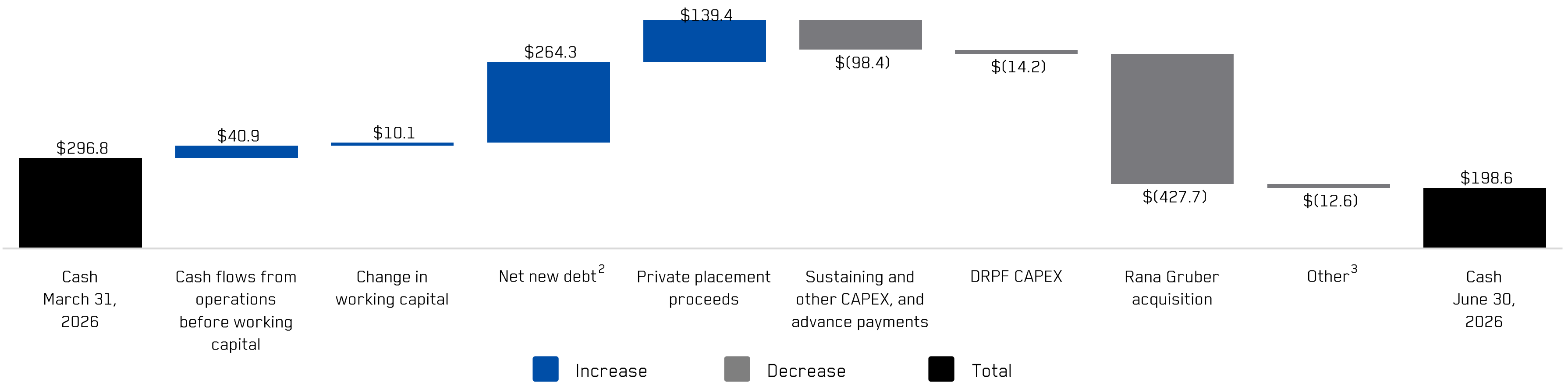


Notes: [1] Non-IFRS financial measure, ratio or other financial measure. Refer to the disclaimer at page 2 of this presentation | All information presented in reference to financial periods

CASH CHANGE DETAILS

- → Cash of $198.6M, excluding restricted cash of $53.8M[1]
- → Cash decreased by $98.2M quarter-over-quarter, negatively impacted by the acquisition of Rana Gruber, partially offset by positive net cash flows from financing activities, including a new term loan and an equity private placement with Caisse de dépôt et placement du Québec
- → Sustaining and other capital expenditures were primarily associated with the expansion of tailings storage capacity in line with the Company’s long-term investment plan at Bloom Lake, overhaul expenditures on mining equipment, and ongoing mine development initiatives

CASH CHANGE FROM MARCH 31, 2026 TO JUNE 30, 2026 ($M)



Note: [1] Restricted cash held in Kami Iron Mine Partnership | [2] Includes $287.4M from new debt and ($23.0M) in repayment of debt and lease liabilities | [3] “Other” includes $6.4M of transaction costs in relation to the new Term Loan and $4.8M related to the private placement with La Caisse

BALANCE SHEET AND LIQUIDITY POSITION

BALANCE SHEET

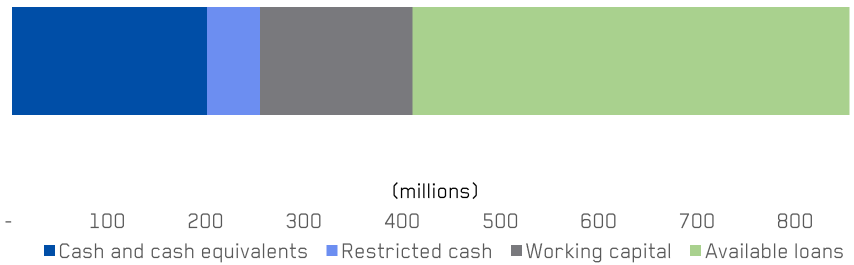
$198.6M Cash
$53.8M Cash in Kami Iron Mine Partnership[1]
$155.3M Working capital[2]
$1,263.7M Short-term & Long-term debt

LIQUIDITY POSITION

Debt net of cash of $856.0M (including working capital and restricted cash[1])

$454.5M Available loans[3]

→ Total cash and cash equivalents, working capital, restricted cash[1] and undrawn loans exceeding $0.9B



→ The Company expects its liquidity position to continue benefitting from the sales of iron ore concentrate inventories held by QIO and Rana Gruber, which amounted to 2.0M wmt as at June 30, 2026

Notes: [1] Restricted cash held in Kami Iron Mine Partnership of $53.8M | [2] Receivables: $182.5M; Prepaid expenses and advances: $37.7; Inventories: $373.8M; Net income and mining tax receivable: $9.0M; Derivative assets: $12.9M, Accounts payable and other: ($430.3M), Current portion of provisions ($7.6M), Derivative liabilities: ($22.7M) | [3] Available loans include US$350M revolving facility, net of US$31.2M in letters of credit

GROWTH & DEVELOPMENT

CHAMPION IRON

TSX: CIA | ASX: CIA | OTCQX: CIAFF

DRPF PROJECT UPDATE

- The DRPF Project was completed within the recently estimated $500M budget and is expected to gradually increase its cadence to reach commercial production toward the end of the Company's current financial year
- In tandem with the commissioning of the DRPF Project, the Company has entered into a commercial agreement covering a portion of its near-term production and is actively advancing discussions with several prospective customers globally to secure agreements for its remaining volumes
- An inaugural commercial sale of a Capesize vessel, to carry at least 160,000 wet metric tonnes of DR quality iron ore is anticipated in the third calendar quarter of 2026
- The DRPF Project positions Bloom Lake among the highest-purity iron ore producers globally, and could attract a considerable pricing premium over its current high-purity 66.2% Fe iron ore concentrate

General overview

Thickener and process water tanks

Feed tank

Recirculated (teeter) water tank

UPHOLDING OUR VALUES FOR A SUSTAINABLE FUTURE

TRANSPARENCY

RESPECT

INGENUITY

PRIDE

THANK YOU!

CHAMPION IRON

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